In September 2017 Nottingham Trent University (NTU) became a proud signatory of the <u>Technician Commitment</u>, a university and research institution initiative supported by the Science Council and the Technicians Make It Happen campaign.

In backing this pledge, NTU has committed to addressing the key challenges faced by technical staff. Our commitment will establish greater visibility, recognition, career development and sustainability for our technician community across all our varied disciplines.

#### NTU's Technician Commitment ambitions and 36-month action plan

Under the Director of HR as the Institutional Lead, the Technician Commitment Steering Group has drafted NTU's updated action plan for our next 36 months as a signatory of the Technician Commitment and submitted our self-assessment for second stage peer review. The self-assessment and action plan have been signed by Professor Edward Peck, NTU Vice Chancellor & Chief Executive.

Some of our actions will be able to be addressed with immediate effect while others will take time to develop and evaluate impact. The action plan is a dynamic document which the Steering Group will grow and develop over the 36 months. We will seek feedback from our technical community and provide updates through our new communication channels and on our Technician Commitment webpages.

- 1. Our Technician Commitment Steering Group will work to identify, address and overcome the challenges faced by our technical community. The Group will enable technicians to be visible at a strategic level and be representative of technical, academic and management/leadership colleagues who are committed to embedding the initiative.
- 2. Visibility; We will work to establish and communicate a clear technical structure linked to a comprehensive career development pathway. A thorough understanding of the breadth, depth and importance of technical roles, responsibilities and skills within NTU will be embedded. Showcasing of technical work and achievements will be promoted via institution wide communication and events.
- 3. Recognition; We will promote and support professional registration. Internal and external technical award opportunities for nomination will be promoted across NTU with university representation at technical conferences where appropriate and possible.
- 4. Communication; Our Technician Commitment webpage will be up to date and signpost current and potential staff to sources of information related to NTU's progress and the Commitment itself. A comprehensive resource focussed on curating information and guidance to support our technical community will be established and maintained.
- 5. We will develop a clear career pathway for the career development of our technical staff. Links to training and development opportunities will be visible through our curated technical resource.

- 6. Sustainability of technical skills and expertise will be addressed through our robust and supportive appraisal process, exploring placement and secondment opportunities and NTU's Professional Services Mentoring Scheme.
- 7. We will work to establish equality, diversity, inclusion and respect within and for all of our technical community, linking with our Institutional and School level Athena Swan action plans.

### **36-Month Action Plan**

Action	TC Theme	Success Criteria	Timescale/ deadlines	Progress	Responsible person(s)	Comments
Refresh and re-submit updated Technician Commitment self-assessment and action plan	Signatory requirement	Self-assessment signed by VC and submitted by 11th Dec 2020 deadline. Feedback obtained from January peer review and reported back to Steering Group	Self- assessment submitted by 11th December 2020. Peer review feedback to Steering Group February 2021	16/10/20 Self- assessment in draft	Steering Group agreement of self- assessment (Chair supported by HR to draft and submit)	16/10/20 - Steering Group to discuss in meeting 16/10/20, agreement on actions in the draft in advance of the submission date (email or Teams collaboration/agreement)
Nominate Leads within the Steering Group to spread the responsibility and continue to drive forward the elements of work such as;  • Keeping the website and SharePoint site up to date and working for our technical community.  • Promoting these resources, the Technician Commitment and Reviewing impact  • Professional Registration Champion	Visibility, Recognition, Career Development, Sustainability, Evaluating Impact.	Chair to ensure action plan is being implemented, activity leads reporting to the steering group on progress and development within their areas. These will help towards evaluating overall impact of the	31 <sup>st</sup> January 2021		Institutional Leads/ Chair	

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Technical training and development updates		Technician Commitment and in subsequent self- assessments.				
Fully achieve Employer Champion status and support 2 cohorts in the first year	Visibility, Recognition, Career Development	Employer Champion status published, promoted to technical staff via the new SharePoint site, formal recognition of staff who have obtained professional registration – articles on newsroom and Technician's SharePoint site.	31 <sup>st</sup> December 2021	Employer Champion status has been applied for and discussion is taking place on promotion to technical colleagues	HR and Steering Group	November 2020 - the Steering Group are working on confirming approach for the first cohort
Update Technician Commitment NTU webpages	Visibility	Webpage updated with approved second stage 36-month Action plan published, updated info and Steering Group Membership, link to new Technician SharePoint Hub for internal staff.	31 <sup>st</sup> December 2020		Steering Group Working Group as identified in the meeting action tracker	
Create Technician SharePoint Hub - site curating all relevant info regarding Tech Commitment/ Changemaker/ training/development/ support/contacts etc. in one place for NTU technical colleagues to access	Visibility, Career Development, Recognition, Sustainability	A repository of information, signposting, notifications and guidance for our Technical Colleagues. Curated and updated	31 <sup>st</sup> December 2020	04/11/20 - SharePoint site 'NTU Technician Network' has been created - to be populated	Steering Group Working Group as identified in the meeting action tracker. Nominated Steering group member to lead on	Working group and Chair to lead on updates to the site - establish a Steering Group Member to lead the project?

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Develop Technician commitment tile for MyNTU staff dashboard – visible link to new SharePoint site	Visibility, Career Development, Recognition, Sustainability	Tile available and communicated to Technical Colleagues across NTU as a link to the new SharePoint Site	31 <sup>st</sup> January 2021		Internal Communications and HR	
Launch new Webpage, SharePoint resource and staff dashboard tile within the University	Visibility, Career Development, Recognition, Sustainability	Technical staff within the institution are notified of the resource and the information and support it offers.	31 <sup>st</sup> January 2021		Institutional Leads/Chair to progress communication.	Newsroom article to inform all staff of the resource.  Heads of School Operations to promote within School technical teams.
Explore how technicians' time is captured in research grant bids	Visibility	Creating a culture where technical time is captured in all relevant research bids. This will support technical provision and workload.	30 <sup>th</sup> June 2021	In progress	Institutional Leads/ Executive Dean of Research	This is in action in some Schools, others with increasing research grant application need to embed capturing technician time in research grant bids.  Executive Dean of Research to speak to Research Governance and REF Manager to raise this issue and determine how technical contribution is recognised.
Notifying of and promoting internal and external technical awards on a routine basis such as Papin Prizes (HETS), Bioscience Technician of the Year (RSB & UBMA)	Recognition, Visibility	Opportunities promoted on new Technician SharePoint Hub and by HoSO's within Schools	31 <sup>st</sup> December 2023		Steering Group and SharePoint Working Group	Identify external awards relevant to technical staff across disciplines and publish with plan to update across the year once new SharePoint site established.

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Linking NTU's Technician Commitment with the Institution's Athena Swan action plan and Race Equality Charter  Identify relevant training opportunities, internal and external that would support and benefit our technical community across the different disciplines within the University to include technical specific, teaching, management and personal development.	Career Development, Sustainability, Recognition	Linked actions across the plans and Athena Swan and race Equality Charter communicated to technical colleagues via the SharePoint Technician Network. SharePoint resource populated with signposting to internal and external technical and other relevant training and development for	30 June 2021  31 <sup>st</sup> December 2021	In progress	Organisational Development and Nominated Steering Group Member; TBC	In progress. Technicians can access training for tutors which is applicable to many technicians due to their contact with students. Technicians can also participate in internal coaching sessions to aid their development. STEMM-
development.		technical colleagues to discuss with their line managers to agree their development requirements and opportunities.				CHANGE Changemaker Programme.  Needs updating - need to identify training relevant to technical staff across disciplines and publish/signpost to with plan to update across the year once new SharePoint site established.
Map potential career pathways	Career Development	Establishment and publishing of NTU's technical career pathways. Utilised by Technical Managers and technical colleagues within appraisal and for succession planning.	31 <sup>st</sup> December 2022		HR	Review the University of Sheffield technical toolkit and review that of other institutions to determine a strong approach for NTU. Speak to the Technical Development Centre

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Explore the potential in technical	Sustainability,	Evaluating impact of	30 September		School Technical	New staff - potential to appoint
apprenticeships. The School of Science and	Career	existing	2022		Managers and	<u>apprentices</u>
Technology already have in place a	Development	apprenticeship			Executive Deans	<ul> <li>New apprenticeship standard</li> </ul>
technical apprenticeship programme and		programmes within				being developed. In the first phase
there is interest in if/how this could be		NTU and sharing				currently so should be available
implemented within other schools. There is		findings/recommend				within 12-18 months - Professional
also a national technical apprenticeship		ations.				STEAM Assistant Technician (entry
standard currently in development						Level 3) and would take 18-24
		Evaluating the				month to complete
		national technical				Opportunity for schools to
		apprenticeship				consider appointing apprentices -
		standard and				would need to consider whether
		determining on a				these are surplus to existing
		School by School				establishments or instead of.
		basis if applicable				There are standards already
		and beneficial.				agreed in some specialist areas so
						opportunities already exist. So far
						S&T are the only school to appoint
						technical apprentices.
Explore how the contribution of technicians	Visibility	The contribution of	31 <sup>st</sup> December		Institutional Leads/	Executive Dean of Research to speak
to research excellence is recognised in REF		technical staff is	2021		Executive Dean of	to Research Governance and REF
submissions		recognised in the			Research	Manager to raise this issue and
		next REF submissions				determine how technical
		and is agreed to be a				contribution is recognised.
		standard element of				
		the submissions.				
Review Staff Survey 2021 for technical	Evaluating Impact	A report is generated	28 <sup>th</sup> February	Next staff	HR/Institutional	Currently anonymous staff survey
colleagues' perceptions about the		from the responses	2022	survey	Leads/Chair	responses for technical staff is
Technician Commitment themes at an		that institutional		scheduled for		provided per School. By requesting
institutional level		technicians have		October 2021		provision of the responses of the
		given. Report				whole technical community, the
		reviewed by the				Steering Group can evaluate the
		Institutional Lead and				impact of the Technician
		Chair of the Steering				Commitment and the action plan
		Group and shared				and revise any further actions taking
		with the wider				the technical voice into account.
		Steering Group.				

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		Updates to action plan implemented.			
Include reference in the next TEF submission to the essential contribution that technicians make to the student learning experience	Visibility	The contribution of technical staff is recognised in the next TEF submissions and is agreed to be a standard element of the submissions.	ТВС	Institutional Leads	Institutional Leads to speak to Interim Pro Vice-Chancellor – Education regarding this inclusion.  Determine when the next TEF is due and update deadline for this action
Recognition of authorship in research	Visibility	A culture is developed where technical staff are routinely recognised in research by academic staff where they have contributed to the research and/or authorship of the paper.	31 <sup>st</sup> December 2021	Institutional Leads/ Executive Dean of Research	Executive Dean of Research/ Institutional Lead to speak to Research Governance and REF Manager to raise this issue and determine how technical contribution is recognised.
Explore the potential to use the academic workload planning system and framework to help plan and manage technical resourcing	Career Development, Sustainability, Visibility		31 <sup>st</sup> December 2023	HR and School Executive Deans	
Increase NTU participation in technical exchange placement programmes such as the Changemaker Programme. STEMM-CHANGE has developed an innovative and bespoke 'Changemaker placement programme' built specifically for technical colleagues from underrepresented and minority groups. The project will offer up to 30 placements each of 1-5 days in length (on a flexible basis) to technicians from	Career Development, Sustainability	Hosting 1 or more placements from other institutions and 1 or more external placements undertaken for NTU Technical staff annually through the Programme in 2020/21, 2021/22 and 2022/23.	30 <sup>th</sup> November 2023	Nominated Steering Group Changemaker NTU Representative; TBC	NTU is a member of the Changemaker programme consortium, NTU technical staff (underrepresented and minority groups) can apply for placements and/or NTU can also host placements. Increase engagement in the programme and aim to build on the successful placement that was hosted by NTU during 2019/20. https://www.stemm-

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across the STEMM-CHANGE consortium to			change.co.uk/resources/changemak
enable them to shadow senior colleagues.			<u>er/</u>
			Note; the programme is funded until
			summer 2021. Discussion with the
			Consortium has resulted in positive
			agreement for this scheme to move
			into Midlands Innovation Talent
			Scheme or within the Technician
			Commitment itself.