



## Use of data within quality management at De Montfort University (DMU) Engaging the academic community with helping to shape reporting as part of a redevelopment project

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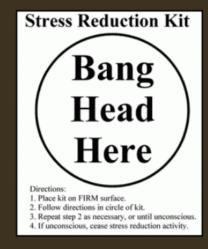
Learning Metrics, Learning Analytics Symposium – TILT (NTU) – December 2015

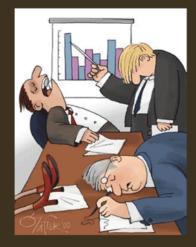


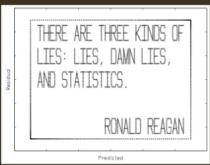
# Background – previous reporting not fit for purpose

- Unsupported software (10+ years old)
   No internal expertise, out of date technology
- Mainly suited FT standard UG provision
   Static periodical snapshots, insufficient data
- Inflexible reports
   Preset hierarchical drilldown structures,
   inability to view flexible variations
- Poor working relations
   Inadequate tools necessary to do the job
- Disengaged users

Trust and transparency. Confidence in the data.







# First few steps

- New datawarehouse built: captures, stores and reports against broader dataset. Daily data refresh from 'live' individual student record.
- New suite of 'one size fits all' reports: delivered via the university's new reporting software, Tableau. Design enables minimum compliance plus detailed analysis.
- User Acceptance Testing (UAT) sessions: test concepts, enable early consultation, gain 'buy-in'. Feedback informed 'real-time' report/datawarehouse modifications.
- Timeline: February to October (2014)
- **Resources:** 1x project lead; 1x report developer; 1x data warehouse technician
- The launch: IT training workshops, aimed at both admin and academic staff. 30+ sessions delivered, over 1 month, 1 hour long. Timing optimised to fit with monitoring processes (ie Oct).

# First year – engagement

## Users

- 630+ DMU staff actively engaged: 480 academics | 150 admin
- Approx 240 external examiners use the data
- Over 20 UK/overseas partner institutions accessing data for reporting from 2015/16

## Training

- 430+ staff attended 55+ sessions: 315 academics | 115 admin
  - 1st round (Oct 2014) = 30+ sessions, 270+ attendees
  - 2nd round (Aug-Oct 2015) = 25+ sessions,
     220+ attendees (170+ intro | 50+ refresher)

Empowering through feedback + deal-fites QGA - Verteen reflective (QGA - Verteen reflective coharcements - Vyste and the second second - Total chargerous network' - Static function of Same Second - Lamenter (Verteen Second - Lamenter (Verteen Second - Same Second -

# Initiatives to engage

# **Empowering through feedback**

- Real-time Q&A
- Written feedback (70% fed back)
   informed future enhancements
- Vote: 🏠 or 🌮

# 'Data champions network'

- Sounding boards for developments
- Community of 'super-users'
- 60+ put themselves forward

## Peer endorsement

'Recommend a friend' scheme

# What DATA?

Summarised statistics, presentation designed to aid minimum reporting requirements, whilst facilitating further analysis/interrogation

# Module achievement and programme performance

- Module pass rates; mark banding analysis; average module mark; standard deviation
- Indicative progression/retention
- Awards achieved and whether intended

## **Student entry profiles**

• Age, gender, ethnicity, disability, highest qualification on entry

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(AI)	•	nla	DMU Leicester	(All)		•
Progression/retention indicator as at 19/02/2015 Awards achieved Award summary						
						3 (10.34%)
Level 4		32 (94.12%)		10.34%	2:1	20 (68.97%)
				10.54%		3 (10.34%) 3 (10.34%)
					Cerring Pass	0 (10.04.0)
Level 5		21 (9	5.45%)			
				89.66%		
Level 6		2	6 (96.30%)			
Progression grouping and awards						Award summary chart key Intended Award
Level 4	Interim/Leave	Cert HE	2 (5.88%)		22 (04 (25))	interim/Leave
Level 5	Proceed Interim/Leave	Cert HE 1 (4	1.55%)		32 (94.12%)	
	Proceed	CHINE T		21 (95.45%)		
Level 6	Intended Award	Bachelors			26 (96.30%)	
	Interrupt	1 (3	1.70%)			
						Intended Award Neither retained nor progressed
						Retained and progressed
						Retained but not progressed

# What INFORMATION?

**Facts** – assurances that standards are appropriate and comparable

- Is module performance above/below thresholds? (triggers action plan reporting) NB no programme level measures
- Have particular populations (routes, campus, cohort intakes etc) attributed to overall performance?
- Are performance levels inclining or declining over time?

# knowledge.



1.facts, information, and skills acquired by a person through experience or education; the theoretical or practical understanding of a subject2.awareness or familiarity gained by experience of a fact or situation

# What KNOWLEDGE?

**Awareness** – enable enhancements to teaching and learning to ultimately improve the student experience

- Hypothetical theories based on intuition inability to validate (or otherwise) perceptions
- Lacking richness/depth, meaningful insight and understanding
- Thirst for more data, information and knowledge
- What learning metrics are required? How these might inform learning analytics to better understand and judge correlations against students' success?



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> ... This mentality holds no place wit the changing quality landscape ...

The more you know, the more you know you don't know

"You have given us a **BIG** Christmas present and it will take us **MONTHS** to unwrap it all"

> "Too **MIND BLOWING** to think about IMPROVEMENT"

> > ... A little knowledge is a dangerous thing ...

## Ignorance is bliss ...

"Seems like I HAVE to know this. I DON'T WANT TO. So I'M NOT WANTING TO know this. Tell me WHY I might want to know this. As far as I know I ONLY need it to get ONE number onto ONE form. Given my lack of motivation I was pleased with the session."

... This mentality holds no place with the changing quality landscape ...





## in for mation.

1.facts provided or learned about something or someone 2.what is conveyed or represented by a particular arrangement or sequence of things





Success factors

630+ engaged DMU staff; around 240 external examiners; over 20 UK/overseas partners; sector-wide recognition

 Well-positioned role, firmly rooted in the academic quality context - get involved in all areas of wider working Project management type approach Working groups established to manage and monitor progress

#### Create demand

Underpin by process
 Consult, lis
 Embed within working practices

#### Showcase

Provide 'hands-on' interaction
Celebrate strengths and

#### successes

Support • Support implementation – guidance, facilitate discussions • Build and utilise strong working relationships

Meet users' needs • Consult, listen, reflect, respond, implement • Keep it simple – what, when? • Personalise – create accurate views of "their' data

Engage end user • Empower – give end user a voice • Encourage ownership and feedba

Encourage ownership and feedback
 Understand people, politics and
 perceptions – be empathetic
 Close the loop: you said, we did –
 keep open communication/dialogue

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# The here and now - drivers and challenges

## Drivers

Internal:

- Quality monitoring reporting requirements
- User demand for additional data/more refined viewpoints External:
  - Focus on public information/data
  - Reviews/audits increased emphasis on data

# Challenges

- Data issues: accurate/robust? (user confidence); understanding/interpretation; timeliness (internal/external differences); availability
- Concept/process issues: acceptance of measures applied/ introduction of new ones
- Technical/resources: human resources; systems/IT