

What digital infrastructure enables delivery at scale?

Total BIM - new paradigm:

Why → What → How → **Production System** → Behavior → Result



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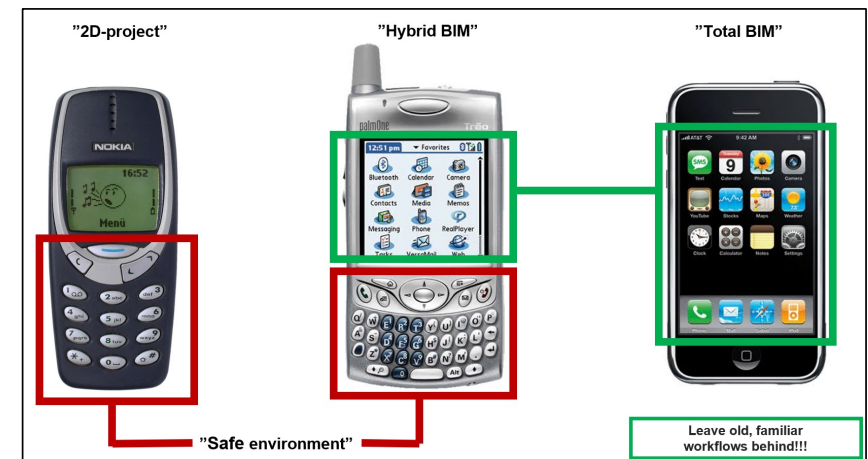
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Why are we still focused on drawings, Year 2026 ?

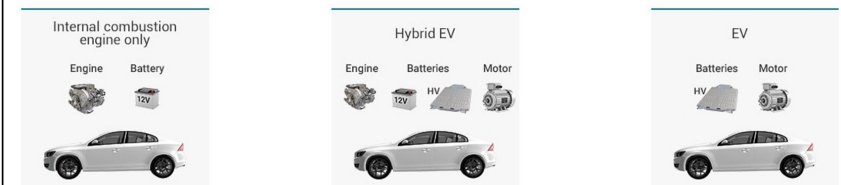
Could we use the 40% of the time to do drawings to something more productive?

Why not focus on:

- What is the best media that could support the design and construction team?
- **Better design solution** or even production model for efficient assembly and construction?
- What information could support the construction site better?
- **Data-centric construction process?**



Hybrid challenges in other industries



With Hybrid you make two things at the same time!
(complexity, compromises)



Discussion for today: Data-centric construction

Future production system enabled by levels 3–6 in Total BIM

