## Section 3 - Equality Information Report: Staff

This section of the annual report contains equality information relating to staff employed at the University during the academic year 2013 to 2014 (1 August 2013 to 31 July 2014). Monitoring and reporting focuses on gender, ethnicity, disability, age and religion and belief. All employee profiles cover staff employed during the 13/14 academic year but exclude staff on 'atypical' contracts. See page 43 for a definition of atypical staff.

### 3.1 Gender

Table 3.1.1 - Gender profile of all staff

| Female |  | Male |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. |
| $54.9 \%$ | 2277 | $45.1 \%$ | 1867 | $100.0 \%$ | 4144 |

Chart 3.1.1


Women comprised the majority of staff at NTU at $54.9 \%$, very similar to the figure in 12/13 of $55.0 \%$. The NTU profile is roughly in line with the sector average of $53.9 \%^{1}$ for all HEI's in England.

[^0]Table 3.1.2-Gender profile of all staff by full/ part time/ Hourly Paid Lecturer split

| Full/ Part time/ HPL | Female |  | Male |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ | No. | $\%$ | No. | $\%$ | No. |
| Full time | $49.4 \%$ | 1211 | $50.6 \%$ | 1240 | $100.0 \%$ | 2451 |
| Part time | $74.6 \%$ | 708 | $25.4 \%$ | 241 | $100.0 \%$ | 949 |
| Hourly paid lecturers | $47.6 \%$ | 350 | $52.4 \%$ | 386 | $100.0 \%$ | 736 |
| Annualised hours | $100.0 \%$ | 8 | $0.0 \%$ | 0 | $100.0 \%$ | 8 |
| Total | $54.9 \%$ | 2277 | $45.1 \%$ | 1867 | $100.0 \%$ | 4144 |

Chart 3.1.2


Full-time staff were split fairly equally between the sexes with $49.4 \%$ of full time staff being female, this compares with the UK sector average of $47.1 \%$ of full time staff being female.

The majority of part-time staff were female at $74.6 \%$. Across the sector, in the UK, $67.3 \%$ of part-time staff were female.

Hourly Paid Lecturers were fairly gender balanced with $47.6 \%$ being female.

Table 3.1.3-Gender profile of College-based staff by College and School

| College | School | Female |  | Male |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No |
| College of Art \& Design and Built Environment | College of Art \& Design and Built Environment | 77.2\% | 78 | 22.8\% | 23 | 100.0\% | 101 |
|  | School of Architecture, Design and the Built Environment | 26.1\% | 72 | 73.9\% | 204 | 100.0\% | 276 |
|  | School of Art \& Design | 56.1\% | 230 | 43.9\% | 180 | 100.0\% | 410 |
| College of Art \& Design and Built Environment Total |  | 48.3\% | 380 | 51.7\% | 407 | 100.0\% | 787 |
| College of Arts and Science | College of Arts and Science | 80.6\% | 100 | 19.4\% | 24 | 100.0\% | 124 |
|  | School of Animal Rural \& Environmental Sciences | 54.8\% | 74 | 45.2\% | 61 | 100.0\% | 135 |
|  | School of Arts \& Humanities | 53.2\% | 164 | 46.8\% | 144 | 100.0\% | 308 |
|  | School of Education | 68.1\% | 126 | 31.9\% | 59 | 100.0\% | 185 |
|  | School of Science \& Technology | 34.6\% | 128 | 65.4\% | 242 | 100.0\% | 370 |
| College of Arts and Science Total |  | 52.8\% | 591 | 47.3\% | 530 | 100.0\% | 1121 |
| College of Business Law \& Social Sciences | College of Business Law \& Social Sciences | 80.8\% | 118 | 19.2\% | 28 | 100.0\% | 146 |
|  | Nottingham Business School | 41.9\% | 99 | 58.1\% | 137 | 100.0\% | 236 |
|  | Nottingham Law School | 68.7\% | 90 | 31.3\% | 41 | 100.0\% | 131 |
|  | School of Social Sciences | 51.5\% | 100 | 48.5\% | 94 | 100.0\% | 194 |
| College of Business Law \& Social Sciences Total |  | 57.6\% | 407 | 42.4\% | 300 | 100.0\% | 707 |
| Grand Total |  | 52.7\% | 1379 | 47.3\% | 1237 | 100.0\% | 2616 |

As with previous years, women comprised the majority of staff working in College-level roles with the proportion of female staff being $77.2 \%$ in the College of Art, Design and Built Environment, $80.6 \%$ in the College of Arts and Science, and $80.8 \%$ in the College of Business, Law and Social Sciences. This can be attributed to the majority of staff in these areas working in administration roles, which are, both traditionally and at NTU, dominated by female staff.

Men made up the majority of staff in the School of Architecture, Design and the Built Environment at $73.9 \%$. Although it is difficult to make exact comparisons with the sector, due to some difficulties aligning categories of subject areas with HESA, an indication of how NTU compare with the sector can be found by looking at the figure for the department of 'Architecture, built environment and planning' which finds $69.0 \%{ }^{2}$ of academic staff working in this area to be male.

Men also comprised the clear majority of staff in the School of Science and Technology at $65.4 \%$, and were in a less marked majority in the Nottingham Business School at 58.1\%.

Women made up the clear majority of staff in the School of Education at 68.1\%. The UK sector average for academic staff in education was $64.8 \%{ }^{3}$.

Women were also in a clear majority in the Nottingham Law School at $68.7 \%$ and in the School of Animal, Rural and Environmental Sciences at $54.8 \%$. The proportion of women in the School of Art \& Design was also higher than that of men at $56.1 \%$.

[^1]
## Chart 3.1.3



Table 3.1.4-Gender profile of Professional Services staff

| Professional Service Area | Female |  | Male |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | No. | \% | No. |
| Commercial Directorate and Director of Music ${ }^{4}$ | 73.6\% | 128 | 26.4\% | 46 | 100.0\% | 174 |
| Directorate and Business Improvement \& Organisational Development ${ }^{5}$ | 71.4\% | 15 | 28.6\% | 6 | 100.0\% | 21 |
| Estates \& Resources | 52.6\% | 293 | 47.4\% | 264 | 100.0\% | 557 |
| Finance, Governance \& Legal | 68.8\% | 55 | 31.3\% | 25 | 100.0\% | 80 |
| Human Resources | 80.4\% | 45 | 19.6\% | 11 | 100.0\% | 56 |
| Information Systems | 21.2\% | 40 | 78.8\% | 149 | 100.0\% | 189 |
| PVC Academic ${ }^{6}$ | 69.3\% | 169 | 30.7\% | 75 | 100.0\% | 244 |
| PVC Student Support | 88.2\% | 67 | 11.8\% | 9 | 100.0\% | 76 |
| Student Employability and Enterprise | 72.3\% | 68 | 27.7\% | 26 | 100.0\% | 94 |
| University Sports Activities and County Sports Partnerships ${ }^{7}$ | 48.6\% | 18 | 51.4\% | 19 | 100.0\% | 37 |
| Professional Services Total | 58.8\% | 898 | 41.2\% | 630 | 100.0\% | 1528 |

As with previous years, women formed the majority of Professional Services staff in 2012/2013 at $58.4 \%$.

The only area with males in a majority was Information Systems at $78.8 \%$.
Areas with females in a large majority were Student Support Services (PVC Student Support) ( $88.2 \%$ ), Human Resources ( $80.4 \%$ ), Student Employability an Enterprise (72.3\%) and the combined areas of Commercial Directorate and Director of Music (71.4\%).

Additionally $69.3 \%$ of the staff in the area of PVC Academic were female, which has a large proportion of its staff working in Library and Learning Resources. Women also made up the majority of staff in Finance, Governance and Legal at 68.8\%.

Areas with similar proportions of male and female staff were, the combined areas of University Sports Activities (Sports and Lifestyle) \& County Sports Partnerships with $51.4 \%$ male and Estates and Resources with male staff in a slight minority at 47.7\%.

[^2]
## Chart 3.1.4



Table 3.1.5 - Gender profile of senior level staff

| Job Type | Scale Name | Female |  | Male |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. | \% | No. | \% | No. | \% |
| Senior Posts | Senior Executive Posts ${ }^{8}$ | 25.0\% | 2 | 75.0\% | 6 | 100.0\% | 8 |
|  | Holders of Senior Posts ${ }^{9}$ | 54.5\% | 6 | 45.5\% | 5 | 100.0\% | 11 |
| Senior Posts Total |  | 42.1\% | 8 | 57.9\% | 11 | 100.0\% | 19 |
| Academic | Academic Heads | 45.5\% | 5 | 54.5\% | 6 | 100.0\% | 11 |
|  | Academic Team Leaders | 46.7\% | 21 | 53.3\% | 24 | 100.0\% | 45 |
|  | Professors | 27.4\% | 23 | 72.6\% | 61 | 100.0\% | 84 |
| Academic Total |  | 35.0\% | 49 | 65.0\% | 91 | 100.0\% | 140 |
| Support | Support Heads ${ }^{10}$ | 47.1\% | 8 | 52.9\% | 9 | 100.0\% | 17 |
|  | Professional \& Managerial | 47.9\% | 35 | 52.1\% | 38 | 100.0\% | 73 |
| Support Total |  | 47.8\% | 43 | 52.2\% | 47 | 100.0\% | 90 |
| Grand Total |  | 40.2\% | 100 | 59.8\% | 149 | 100.0\% | 249 |

Chart 3.1.5


Table 3.1.5 splits the senior-level staff (as defined by the Equality and Diversity Team for the purposes of reporting) into Senior Posts, Academic contracts and those under Support/Professional Services contracts. The table also attempts to list the scale names within these broader groups in descending order of Salary band, although this is based on averages salaries only.

[^3]The most senior level posts at the University are Senior Executive Posts and these have the clearest male majority at 75.0\%. Holders of Senior Posts showed a much closer gender balance with men being slightly in the minority at $45.5 \%$.

In terms of Academic contracts, it is noted that male staff are in the majority across all three salary scales as follows: Academic Heads, 54.5\%; Academic Team Leaders, 53.3\% and Professors, 72.6\%.
27.4\% of Professors were female, a figure similar to that of previous years. Although in the minority, female Professors are better represented at NTU than across the sector where indications from 2012/2013 HESA figures are that female professors comprise $21.7 \%$ of all professors in the UK, $17.7 \%$ of all SET ${ }^{11}$ professors and $27.7 \%$ of all non-SET professors.

The gender profile of support staff at senior levels is fairly balanced with females in a slight minority at 47.8\%, female Support Heads and $47.9 \%$ females in the Professional \& Managerial grades. However, female staff are in a clearer majority across the non-senior levels of support staff at 58.8\% (see Table \& Chart 3.1.5).

[^4]Table 3.1.6-Gender profile of non-senior level staff

| J ob Type | Scale Name | Female |  | Male |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. | \% | No. | \% | No. | \% |
| Academic | Lecturers | 50.2\% | 519 | 49.8\% | 515 | 100.0\% | 1034 |
|  | Research | 38.0\% | 35 | 62.0\% | 57 | 100.0\% | 92 |
|  | Sessional Lecturers | 47.5\% | 350 | 52.5\% | 387 | 100.0\% | 737 |
| Academic Total |  | 48.5\% | 904 | 51.5\% | 959 | 100.0\% | 1863 |
| Support | Support | 63.2\% | 1246 | 36.8\% | 724 | 100.0\% | 1970 |
|  | Miscellaneous ${ }^{12}$ | 43.5\% | 27 | 56.5\% | 35 | 100.0\% | 62 |
| Support Total |  | 62.6\% | 1273 | 37.4\% | 759 | 100.0\% | 2032 |
| Grand Total |  | 55.9\% | 2177 | 44.1\% | 1718 | 100.0\% | 3895 |

Chart 3.1.6


Both Lecturers and Sessional Lecturers show a close gender balance with 50.2\% of Lecturers and $47.5 \%$ of Sessional Lecturers being female. HESA figures collected for $12 / 13$ indicate that, as in previous years, female academic staff in the UK were in a minority at $44.5 \%{ }^{13}$.

Male Research staff were in the majority at NTU at $60.2 \%$.
Female general Support staff were in the majority at $63.2 \%$.

[^5]Table 3.1.7-Gender profile of all leavers by reason for leaving

| Reason for leaving | Female |  | Male |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ |  | No. | $\%$ | No. | $\%$ |
| Contract-End of Temp Contract | $52.8 \%$ | 66 | $47.2 \%$ | 59 | $100.0 \%$ | 125 |
| Death | $40.0 \%$ | 4 | $60.0 \%$ | 6 | $100.0 \%$ | 10 |
| Dismissed | $50.0 \%$ | 15 | $50.0 \%$ | 15 | $100.0 \%$ | 30 |
| Redundancy | $41.2 \%$ | 7 | $58.8 \%$ | 10 | $100.0 \%$ | 17 |
| Resigned | $57.0 \%$ | 288 | $43.0 \%$ | 217 | $100.0 \%$ | 505 |
| Retirement-Early | $50.0 \%$ | 3 | $50.0 \%$ | 3 | $100.0 \%$ | 6 |
| Retirement-III Health | $50.0 \%$ | 1 | $50.0 \%$ | 1 | $100.0 \%$ | 2 |
| Retirement-Normal | $49.3 \%$ | 34 | $50.7 \%$ | 35 | $100.0 \%$ | 69 |
| Total | $54.7 \%$ | 418 | $45.3 \%$ | 346 | $100.0 \%$ | 764 |

Chart 3.1.7


The main reasons for leaving were resignation, $57.0 \%$ female, and end of temporary contract, 52.8\% female.

Table 3.1.8 - Gender profile of all staff involved in grievances and disciplinaries

|  | Female |  | Male |  | Total |  |
| :--- | :---: | ---: | :---: | ---: | ---: | ---: |
|  | $\%$ | No. | $\%$ | No. | $\%$ | No. |
| Disciplinary | $18.2 \%$ | 2 | $81.8 \%$ | 9 | $100.0 \%$ | 11 |
| Grievance | $66.7 \%$ | 2 | $33.3 \%$ | 1 | $100.0 \%$ | 3 |

In 13/14 there were just 3 formal grievances made. Two made by female members of staff, one made by a male member of staff. There were 11 disciplinaries, 9 ( $81.8 \%$ ) of which were of male staff.

## Ethnicity

### 3.2. Ethnicity

Table 3.2.1 - Ethnicity profile (BME/ white) of all staff

| $\mathbf{B M E}^{\mathbf{1 4}}$ |  | White |  | Prefer not to <br> say |  | Not known | Total |  | Disclosure <br> Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No |
| $10.7 \%$ | 444 | $81.7 \%$ | 3387 | $1.1 \%$ | 45 | $6.5 \%$ | 268 | $100.0 \%$ | 4144 |

Table 3.2.2 - Ethnicity profile (BME/ white) of all staff, showing data only where ethnicity is known

| BME |  | White |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No |
| $11.6 \%$ | 444 | $88.4 \%$ | 3387 | $100.0 \%$ | 3831 |

Chart 3.2.1


The disclosure rate for staff is now at $92.4 \%$. $10.7 \%$ of those staff who disclosed their ethnicity were BME, an increase from $9.7 \%$ in $2012 / 2013$. $1.1 \%$ of all staff chose not to disclose their ethnicity.

[^6]Table 3.2.3 - Ethnicity profile (grouped ethnicities and excluding white) of all staff, showing data only where ethnicity is known

| Asian $^{\mathbf{1 5}}$ |  | Black $^{\mathbf{1 6}}$ |  | Chinese |  | Mixed $^{\mathbf{1 7}}$ |  | Other $^{\mathbf{1 8}}$ |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ |
| $33.8 \%$ | 150 | $31.5 \%$ | 140 | $12.8 \%$ | 57 | $12.2 \%$ | 54 | $9.7 \%$ | 43 | $100.0 \%$ |

## Chart 3.2.3



For the purposes of analysis BME staff have been grouped into the following ethnic groups:
Asian (33.8\%), Black (31.5\%), Chinese (12.8\%), Mixed (12.2\%) and Other (9.7\%). The figures for 13/14 are broadly similar to those for $12 / 13$ with the exception of the Asian and Black groupings. Last year Black staff were in the majority at $34.3 \%$ with Asian staff being the second largest group at $30.9 \%$. However, these positions were reversed in $13 / 14$ with Asian staff being in the majority and Black staff becoming the second largest group.

[^7]Table 3.2.4 - Ethnicity profile (BME/ white) of all NTU staff by UK/ Non-UK nationality, showing data only where ethnicity and nationality are known

| Nationality | BME $^{\mathbf{1 9}}$ |  | White |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ |  | No. | $\%$ | No. | $\%$ |
|  | $7.4 \%$ | 254 | $92.6 \%$ | 3161 | $100.0 \%$ | 3415 |
| Non-UK | $45.8 \%$ | 190 | $54.2 \%$ | 225 | $100.0 \%$ | 415 |
| Total | $11.6 \%$ | 444 | $88.4 \%$ | 3386 | $100.0 \%$ | 3830 |

Chart 3.2.4

7.4\% of UK national staff, who disclosed their ethnicity, were BME. This compares with a sector England average of $8.9 \%{ }^{20}$.

Of the non-UK national staff, $45.8 \%$ of those who disclosed their ethnicity were BME staff. This compares with the England sector average of $29.8 \%$.

[^8]Table 3.2.5 - Ethnicity profile (BME/ white) of all College-based staff (excluding nonUK nationalities), showing data only where ethnicity and nationality are known

| College | School | BME |  | White |  | Total |  | Disclosure rate \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No. |  |
| College of Art \& Design and Built Environment | College of Art \& Design and Built Environment | 2.2\% | 2 | 97.8\% | 88 | 100.0\% | 90 | 92.8\% |
|  | School of Architecture, Design and the Built Environment | 8.5\% | 17 | 91.5\% | 184 | 100.0\% | 201 | 92.6\% |
|  | School of Art \& Design | 3.6\% | 12 | 96.4\% | 321 | 100.0\% | 333 | 89.3\% |
| College of Art \& Design and Built Environment Total |  | 5.0\% | 31 | 95.0\% | 593 | 100.0\% | 624 | 90.8\% |
| College of Arts and Science | College of Arts and Science | 10.5\% | 12 | 89.5\% | 102 | 100.0\% | 114 | 98.3\% |
|  | School of Animal Rural \& Environmental Sciences | 0.0\% | 0 | $\begin{array}{r} 100.0 \\ \% \end{array}$ | 108 | 100.0\% | 108 | 85.7\% |
|  | School of Arts \& Humanities | 6.6\% | 14 | 93.4\% | 199 | 100.0\% | 213 | 87.7\% |
|  | School of Education | 3.7\% | 6 | 96.3\% | 158 | 100.0\% | 164 | 91.6\% |
|  | School of Science \& Technology | 9.0\% | 24 | 91.0\% | 244 | 100.0\% | 268 | 87.6\% |
| College of Arts and Science Total |  | 6.5\% | 56 | 93.5\% | 811 | 100.0\% | 867 | 89.4\% |
| College of Business Law \& Social Sciences | College of Business Law \& Social Sciences | 11.2\% | 15 | 88.8\% | 119 | 100.0\% | 134 | 97.8\% |
|  | Nottingham Business School | 13.0\% | 21 | 87.0\% | 141 | 100.0\% | 162 | 97.0\% |
|  | Nottingham Law School | 7.0\% | 8 | 93.0\% | 107 | 100.0\% | 115 | 92.0\% |
|  | School of Social Sciences | 4.8\% | 8 | 95.2\% | 157 | 100.0\% | 165 | 93.2\% |
| College of Business Law \& Social Sciences Total |  | 9.0\% | 52 | 91.0\% | 524 | 100.0\% | 576 | 95.0\% |
| Grand Total |  | 6.7\% | 139 | 93.3\% | 1928 | 100.0\% | 2067 | 91.3\% |

The overall rate of disclosure was $91.3 \%$ a slight increase from the figure of $90.9 \%$ in 12/13.
In line with 2012/2013, College-level staff in Arts and Science and Business, Law and Social Sciences had the highest disclosure rates at $98.3 \%$ and $97.8 \%$ respectively. Schools with the highest disclosure rates were all found in the College of Business Law and Social Sciences and were specifically, Nottingham Business School (97.0\%), Nottingham Law School (92.0\%) and School of Social Sciences (93.2\%). In addition, the School of Architecture, Design and the Built Environment had a high disclosure rate of $92.6 \%$ as well as the School of Education at $91.6 \%$.

Lowest rates of disclosure were found in the following Schools: Animal, Rural and Environmental Sciences (85.7\%), Arts and Humanities (87.7\%), Science and Technology (87.6\%) and Art and Design (89.3\%).

Schools with the highest rates of BME staff were the Nottingham Business School (13.0\%) and Science and Technology ( $11.2 \%$ ). The Schools with the lowest rate of BME staff were Animal, Rural and Environmental Sciences (0.0\%), Art and Design (3.6\%) and Education (3.7\%).

When considering college-only staff it can be seen that the College of Business, Law and Social Sciences and the College of Arts and Science have high proportions of BME staff at $13.0 \%$ and $10.5 \%$ respectively. However, the College of Art, Design and Built Environment have considerably lower numbers at just $2.2 \%$. This figure is down from $5.2 \%$ in 12/13.

Chart 3.2.5


Table 3.2.6 - Ethnicity profile (BME/ white) of all Professional Services-based staff (excluding non-UK nationalities), showing data only where ethnicity and nationality are known

| Professional Service Area | BME |  | White |  | Total |  | Disclosure <br> rate <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | No. | \% | No. |  |
| Commercial Directorate and Director of Music ${ }^{21}$ | 9.7\% | 15 | 90.3\% | 140 | 100.0\% | 155 | 96.3\% |
| Directorate \& Business Improvement \& Organisational Development ${ }^{22}$ | 0.0\% | 0 | 100.0\% | 19 | 100.0\% | 19 | 95.0\% |
| Estates \& Resources | 6.2\% | 28 | 93.8\% | 422 | 100.0\% | 450 | 94.9\% |
| Finance Governance \& Legal | 6.5\% | 5 | 93.5\% | 72 | 100.0\% | 77 | 97.5\% |
| Human Resources | 9.4\% | 5 | 90.6\% | 48 | 100.0\% | 53 | 94.6\% |
| Information Systems | 12.4\% | 22 | 87.6\% | 156 | 100.0\% | 178 | 97.3\% |
| PVC Academic ${ }^{23}$ | 9.4\% | 21 | 90.6\% | 202 | 100.0\% | 223 | 96.1\% |
| PVC Student Support | 14.3\% | 10 | 85.7\% | 60 | 100.0\% | 70 | 97.2\% |
| Student Employability and Enterprise | 7.9\% | 7 | 92.1\% | 82 | 100.0\% | 89 | 96.7\% |
| University Sports Activities \& County Sports Partnerships ${ }^{24}$ | 5.9\% | 2 | 94.1\% | 32 | 100.0\% | 34 | 97.1\% |
| Professional Services Total | 8.5\% | 115 | 91.5\% | 1233 | 100.0\% | 1348 | 96.0\% |

All Professional Services Areas have disclosure rates for ethnicity of $94.6 \%$ or above and an average disclosure rate of $96.0 \%$.

The proportion of UK-national BME staff (of those who disclosed their ethnicity) was higher in the Professional Service Areas (8.5\%) than across the Schools (6.7\%).

Of staff who declared their ethnicity, the areas with the largest proportion of BME staff were PVC Student Support (14.3\%), and Information Systems (12.4\%).

The lowest proportions of BME staff were found in the combined areas of Directorate \& Business Improvement \& Organisational Development ( $0.0 \%$ ) , and the combined areas of University Sports Activities (Sports and Lifestyle) and County Sports Partnerships (5.9\%). It is worth noting that total numbers of staff in Directorate \& Business Improvement \& Organisational Development were relatively low at just 19 members of staff.

[^9]Chart 3.2.6


Table 3.2.7 - Ethnicity profile (BME/ white) of senior level staff (excluding non-UK nationalities), showing data only where ethnicity and nationality are known

| Job Type | Scale Name | BME |  | White |  | Total |  | Disclosure Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No. | \% |
| Senior Posts | Senior Executive Posts ${ }^{25}$ | 12.5\% | 1 | 87.5\% | 7 | 100.0\% | 8 | 100.0\% |
|  | Holders of Senior Posts ${ }^{26}$ | 0.0\% | 0 | 100.0\% | 8 | 100.0\% | 8 | 100.0\% |
| Senior Posts Total |  | 6.3\% | 1 | 93.8\% | 15 | 100.0\% | 16 | 100.0\% |
| Academic | Academic Heads | 18.2\% | 2 | 81.8\% | 9 | 100.0\% | 11 | 100.0\% |
|  | Academic Team Leaders | 4.8\% | 2 | 95.2\% | 40 | 100.0\% | 42 | 95.5\% |
|  | Professors | 13.9\% | 10 | 86.1\% | 62 | 100.0\% | 72 | 96.0\% |
| Academic Total |  | 11.2\% | 14 | 88.8\% | 111 | 100.0\% | 125 | 96.2\% |
| Support | Support Heads ${ }^{27}$ | 5.9\% | 1 | 94.1\% | 16 | 100.0\% | 17 | 100.0\% |
|  | Professional \& Managerial | 3.0\% | 2 | 97.0\% | 65 | 100.0\% | 67 | 97.1\% |
| Support Total |  | 3.6\% | 3 | 96.4\% | 81 | 100.0\% | 84 | 97.7\% |
| Grand Total |  | 8.0\% | 18 | 92.0\% | 207 | 100.0\% | 225 | 97.0\% |

Chart 3.2.7


Disclosure rates were very high for all the senior level staff, many being at $100 \%$. The lowest disclosure rates were for Academic Team Leaders although still high at 95.5\%. Rates of BME staff were on average 8.0\%, highest for Academic Heads (18.2\%) and Professors (13.9\%). Proportions of BME staff were at their lowest in Holders of Senior Posts (0.0\%), Professional \& Managerial posts (3.0\%) and Academic Team Leaders (4.8\%).

[^10]Table 3.2.8 - Ethnicity profile (BME/ white) of non-senior level staff (excluding nonUK nationalities), showing data only where ethnicity and nationality are known

| J ob Type | Scale Name | BME |  | White |  | Total |  | Disclosure <br> Rate <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No. |  |
| Academic | Lecturers | 6.5\% | 56 | 93.5\% | 802 | 100.0\% | 858 | 96.0\% |
|  | Research | 7.4\% | 4 | 92.6\% | 50 | 100.0\% | 54 | 93.1\% |
|  | Sessional Lecturers | 6.6\% | 32 | 93.4\% | 452 | 100.0\% | 484 | 79.6\% |
| Academic Total |  | 6.6\% | 92 | 93.4\% | 1304 | 100.0\% | 1396 | 89.5\% |
| Support | Support | 7.4\% | 130 | 92.6\% | 1615 | 100.0\% | 1745 | 95.8\% |
|  | Miscellaneous ${ }^{28}$ | 28.6\% | 14 | 71.4\% | 35 | 100.0\% | 49 | 92.5\% |
| Support Total |  | 8.0\% | 144 | 92.0\% | 1650 | 100.0\% | 1794 | 95.7\% |
| Grand Total |  | 7.4\% | 236 | 92.6\% | 2954 | 100.0\% | 3190 | 92.9\% |

Chart 3.2.8


Within the non-senior level roles, disclosure rates were generally good at $92.9 \%$ on average. The lowest disclosure rate being for Sessional Lecturers (79.6\%) and highest for Lecturers ( $96.0 \%$ ) and Support Staff (95.8\%) .
7.4\% of all staff in non-senior level roles were BME members of staff. Lecturers and Sessional Lecturers had the lowest rates of BME staff at $6.5 \%$ and $6.6 \%$ respectively. The highest rate of BME staff was found in the 'miscellaneous' staff group at 28.6\%.

[^11]Table 3.2.9-Ethnicity profile (BME/ white) of all staff involved in grievances or disciplinaries, showing data only where known

|  | BME |  | White |  | Total |  |
| :--- | :---: | ---: | :---: | ---: | :---: | ---: |
|  | $\%$ | No. | $\%$ | No. | $\%$ | No. |
| Disciplinary | $10.0 \%$ | 1 | $90.0 \%$ | 9 | $100.0 \%$ | 10 |
| Grievance | $33.3 \%$ | 1 | $66.7 \%$ | 2 | $100.0 \%$ | 3 |

$10.0 \%$ of all disciplinaries were of BME members of staff, where ethnicity was known. This is just below the percentage of BME staff employed during $13 / 14$ which was $11.6 \%$. There was just one member staff of unknown ethnicity and therefore not included in the table above. Ethnicity was known for all staff who brought grievances, of which there were only 3. 1 of those was from a BME member of staff and two were brought by White members of staff.

Table 3.2.10 - Ethnicity profile (grouped ethnicities) of all staff involved in grievances or disciplinaries, showing data only where known

|  | Black |  | White |  | Total |  |
| :--- | :---: | ---: | :---: | ---: | :---: | ---: |
|  | $\%$ | No. | $\%$ | No. | $\%$ | No. |
| Disciplinary | $10.0 \%$ | 1 | $90.0 \%$ | 9 | $100.0 \%$ | 10 |
| Grievance | $33.3 \%$ | 1 | $66.7 \%$ | 2 | $100.0 \%$ | 3 |

When the data is broken down further into broad ethnic origin groups, both members of BME staff (one subject to disciplinary, one bringing a grievance) fell within the Black grouping.

Table 3.2.11 - Ethnicity profile (BME/ White) of all leavers (excluding non-UK nationalities) by reason for leaving, showing data only where ethnicity and nationality are known

| Reason for leaving | BME |  | White |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ | No. | $\%$ |  | No. | $\%$ |
|  | $18.4 \%$ | 16 | $81.6 \%$ | 71 | $100.0 \%$ | 87 |
| Death | $0.0 \%$ | 0 | $100.0 \%$ | 9 | $100.0 \%$ | 9 |
| Dismissed | $14.3 \%$ | 3 | $85.7 \%$ | 18 | $100.0 \%$ | 21 |
| Redundancy | $6.3 \%$ | 1 | $93.8 \%$ | 15 | $100.0 \%$ | 16 |
| Resigned | $6.1 \%$ | 21 | $93.9 \%$ | 324 | $100.0 \%$ | 345 |
| Retirement-Early | $0.0 \%$ | 0 | $100.0 \%$ | 6 | $100.0 \%$ | 6 |
| Retirement-III Health | $0.0 \%$ | 0 | $100.0 \%$ | 2 | $100.0 \%$ | 2 |
| Retirement-Normal | $0.0 \%$ | 0 | $100.0 \%$ | 66 | $100.0 \%$ | 66 |
| Total | $\mathbf{7 . 4 \%}$ | $\mathbf{4 1}$ | $\mathbf{9 2 . 6 \%}$ | $\mathbf{5 1 1}$ | $\mathbf{1 0 0 . 0} \%$ | $\mathbf{5 5 2}$ |

7.4\% of all leavers were of BME background (excluding atypical and non-UK nationalities). This is in line with the average employed BME staff of $7.4 \%$ (excluding atypical and non-UK nationalities). Of those members of staff who left due to dismissal $14.3 \%$ were BME staff, although the total number of dismissals was low at just 21 people, 3 of whom where BME. A high proportion of BME staff were also seen in those leaving due to the end of a temporary contract at $18.4 \%$. This equates to 16 BME staff from a total of 87 members of staff leaving due to the end of a temporary contract.

Chart 3.2.11
Ethnicity profile (BME/White) of all leavers (excluding non-UK nationalities) by reason for leaving, showing data only where ethnicity and nationality are known


### 3.3. Disability

Table 3.3.1 - Disability profile of all staff

| Disabled |  | Not Disabled |  | Prefer not to <br> say |  | Not known | Total |  | Disclosure <br> Rate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ |
| $5.6 \%$ | 232 | $69.7 \%$ | 2887 | $2.9 \%$ | 122 | $21.8 \%$ | 903 | $100.0 \%$ | 4144 | $75.3 \%$ |

Table 3.3.2 - Disability profile of all staff, showing data only where disability status is known

| Disabled |  | Not Disabled |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :--- |
| $\%$ | No. | $\%$ | No. | $\%$ | No. |
| $7.4 \%$ | 232 | $92.6 \%$ | 2887 | $100.0 \%$ | 3119 |

Chart 3.3.1


Chart 3.3.2


The disclosure rate for disability status is $75.3 \%$. $7.4 \%$ of those staff who have disclosed their disability status have indicated they are disabled a figure close to that of 7.6\% in 2012/13. Of those staff who declared their disability across the sector in England ${ }^{29}, 3.9 \%$ declared they were disabled.

[^12]Table 3.3.3 - Disability profile (disabled/ not disabled) of all College-based staff, showing data only where disability status is known

| College | School | Disabled |  | Not disabled |  | Total |  | Disclo- <br> sure <br> rate <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No. |  |
| College of Art \& Design and Built Environment | College of Art \& Design and Built Environment | 6.3\% | 5 | 93.8\% | 75 | 100.0\% | 80 | 79.2\% |
|  | School of Architecture, Design and the Built Environment | 4.4\% | 9 | 95.6\% | 196 | 100.0\% | 205 | 74.3\% |
|  | School of Art \& Design | 9.6\% | 25 | 90.4\% | 235 | 100.0\% | 260 | 63.4\% |
| College of Art \& Design and Built Environment Total |  | 7.2\% | 39 | 92.8\% | 506 | 100.0\% | 545 | 69.3\% |
| College of Arts and Science | College of Arts and Science | 3.7\% | 4 | 96.3\% | 104 | 100.0\% | 108 | 87.1\% |
|  | School of Animal Rural \& Environmental Sciences | 4.7\% | 4 | 95.3\% | 82 | 100.0\% | 86 | 63.7\% |
|  | School of Arts \& Humanities | 2.9\% | 6 | 97.1\% | 200 | 100.0\% | 206 | 66.9\% |
|  | School of Education | 2.0\% | 3 | 98.0\% | 144 | 100.0\% | 147 | 79.5\% |
|  | School of Science \& Technology | 6.6\% | 16 | 93.4\% | 226 | 100.0\% | 242 | 65.4\% |
| College of Arts and Science Total |  | 4.2\% | 33 | 95.8\% | 756 | 100.0\% | 789 | 70.3\% |
| College of Business Law \& Social Sciences | College of Business Law \& Social Sciences | 8.8\% | 12 | 91.2\% | 124 | 100.0\% | 136 | 93.2\% |
|  | Nottingham Business School | 6.5\% | 11 | 93.5\% | 157 | 100.0\% | 168 | 71.2\% |
|  | Nottingham Law School | 10.7\% | 11 | 89.3\% | 92 | 100.0\% | 103 | 78.6\% |
|  | School of Social Sciences | 12.9\% | 19 | 87.1\% | 128 | 100.0\% | 147 | 75.8\% |
| College of Business Law \& Social Sciences Total |  | 9.6\% | 53 | 90.4\% | 501 | 100.0\% | 554 | 78.4\% |
| Grand Total |  | 6.6\% | 125 | 93.4\% | 1763 | 100.0\% | 1888 | 72.2\% |

The average disclosure rate for College-based staff was $72.2 \%$. College-level staff had the highest rates of disclosure at 79.2\% for Art \& Design and Built Environment, 87.1\% for Arts and Science and 93.2\% for Business, Law and Social Sciences.

Lowest rates of disclosure were found in the Schools of Art and Design (63.4\%), Animal, Rural and Environmental Sciences (63.7\%) and Science and Technology (65.4\%).
$6.6 \%$ of all those College-based staff where disability status was known were disabled. The areas with the lowest rates of disabled staff were the School of Education (2.0\%), School of Arts and Humanities ( $2.9 \%$ ) and College-based staff in Arts and Science (3.7\%). The highest rates of disability were found in the School of Social Sciences (12.9\%) and Nottingham Law School (10.7\%).

Chart 3.3.3


Table 3.3.4 - Disability profile (disabled/ not disabled) of all Professional Servicesbased staff, showing data only where disability status is known

| Professional Service Area | Disabled |  | Not disabled |  | Total |  | Disclosure rate <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | No. | \% | No. |  |
| Commercial Directorate and Director of Music ${ }^{30}$ | 4.5\% | 7 | 95.5\% | 149 | 100.0\% | 156 | 89.7\% |
| Directorate \& Business Improvement \& Organisational Development ${ }^{31}$ | 5.6\% | 1 | 94.4\% | 17 | 100.0\% | 18 | 85.7\% |
| Estates \& Resources | 8.2\% | 34 | 91.8\% | 382 | 100.0\% | 416 | 74.7\% |
| Finance Governance \& Legal | 7.4\% | 5 | 92.6\% | 63 | 100.0\% | 68 | 85.0\% |
| Human Resources | 12.5\% | 6 | 87.5\% | 42 | 100.0\% | 48 | 85.7\% |
| Information Systems | 14.0\% | 21 | 86.0\% | 129 | 100.0\% | 150 | 79.4\% |
| PVC Academic ${ }^{32}$ | 8.4\% | 17 | 91.6\% | 186 | 100.0\% | 203 | 83.2\% |
| PVC Student Support | 19.0\% | 12 | 81.0\% | 51 | 100.0\% | 63 | 82.9\% |
| Student Employability and Enterprise | 2.7\% | 2 | 97.3\% | 73 | 100.0\% | 75 | 79.8\% |
| University Sports Activities \& County Sports Partnerships ${ }^{33}$ | 5.9\% | 2 | 94.1\% | 32 | 100.0\% | 34 | 91.9\% |
| Professional Services Total | 8.7\% | 107 | 91.3\% | 1124 | 100.0\% | 1231 | 80.6\% |

Rates of declared disability were slightly higher in the Professional Service Areas at $8.7 \%$ than in the Schools where they were $6.6 \%$.

In the Professional Services areas the highest disclosure rates were in University Sports Activities \& County Sports Partnerships (91.9\%) and Commercial Directorate and Director of Music (89.7\%).

The lowest rate of disclosure can be found in the Estates and Resources (74.7\%).
Of those staff who declared their disability status, the areas with the largest proportion of staff with declared disabilities were Student Support Services (19.0\%), Information Systems ( $14.0 \%$ ) and Human Resources (12.5\%). The area with the lowest declaration of disabilities was Student Employability and Enterprise (2.7\%).

[^13]Chart 3.3.4

Disability profile (disabled/not disabled) of Professional Services staff, showing data only where disability status is known


Table 3.3.5 - Disability profile (disabled/ not disabled) of senior level staff, showing data only where disability status is known

| J ob Type | Scale Name | Disabled |  | Not disabled |  | Total |  | Disclosur e Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No. |  |
| Senior Posts | Senior Executive Posts ${ }^{34}$ | 0.0\% | 0 | 100.0\% | 7 | 100.0\% | 7 | 87.5\% |
|  | Holders of Senior Posts ${ }^{35}$ | 0.0\% | 0 | 100.0\% | 9 | 100.0\% | 9 | 81.8\% |
| Senior Posts Total |  | 0.0\% | 0 | $\begin{array}{r} 100.0 \\ \% \\ \hline \end{array}$ | 16 | 100.0\% | 16 | 84.2\% |
| Academic | Academic Heads | 9.1\% | 1 | 90.9\% | 10 | 100.0\% | 11 | 100.0\% |
|  | Academic Team Leaders | 2.6\% | 1 | 97.4\% | 38 | 100.0\% | 39 | 86.7\% |
|  | Professors | 5.6\% | 4 | 94.4\% | 68 | 100.0\% | 72 | 85.7\% |
| Academic Total |  | 4.9\% | 6 | 95.1\% | 116 | 100.0\% | 122 | 87.1\% |
| Support | Support Heads ${ }^{36}$ | 0.0\% | 0 | 100.0\% | 13 | 100.0\% | 13 | 76.5\% |
|  | Professional \& Managerial | 6.7\% | 4 | 93.3\% | 56 | 100.0\% | 60 | 82.2\% |
|  | Support Total | 5.5\% | 4 | 94.5\% | 69 | 100.0\% | 73 | 81.1\% |
|  | Grand Total | 4.7\% | 10 | 95.3\% | 201 | 100.0\% | 211 | 84.7\% |

Chart 3.3.5


The most senior posts, namely, Senior Executive Posts and Holders of Senior Posts, had no instances of disabled members of staff. This was also true of Support Heads. It is worth noting that the numbers of staff within these groups are small in number, ranging from just 7 Senior Executive Posts to 13 Support Heads.

Academic Team Leaders also had low instances of disabled staff at just $2.6 \%$, which represents one member of staff out of a total of 39 .

[^14]Academic Heads had the highest rate of disabled staff at 9.1\%, followed by Professional \& Managerial at $6.7 \%$ and Professors at $5.6 \%$. As with the Senior Posts, the total number of Academic Heads was just 11 and the $9.1 \%$ reflects just one disabled member of staff.

Table 3.3.6 - Disability profile (disabled/ not disabled) of non-senior level staff, showing data only where disability status is known

| J ob Type | Scale Name | Disabled |  | Not disabled |  | Total |  | Disclosure <br> Rate <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | \% | \% | No. |  |
| Academic | Lecturers | 8.6\% | 73 | 91.4\% | 780 | 100.0\% | 853 | 82.5\% |
|  | Research | 4.6\% | 3 | 95.4\% | 62 | 100.0\% | 65 | 70.7\% |
|  | Sessional Lecturers | 4.5\% | 16 | 95.5\% | 336 | 100.0\% | 352 | 47.8\% |
| Academic Total |  | 7.2\% | 92 | 92.8\% | 1178 | 100.0\% | 1270 | 68.2\% |
| Support | Support | 6.3\% | 3 | 93.8\% | 45 | 100.0\% | 48 | 77.4\% |
|  | Miscellaneous ${ }^{37}$ | 8.0\% | 127 | 92.0\% | 1463 | 100.0\% | 1590 | 80.7\% |
| Support Total |  | 7.9\% | 130 | 92.1\% | 1508 | 100.0\% | 1638 | 80.6\% |
| Grand Total |  | 7.6\% | 222 | 92.4\% | 2686 | 100.0\% | 2908 | 74.7\% |

Chart 3.3.6


The proportion of those staff where their disability status was known was lower amongst the senior level staff, $4.7 \%$, than the non-senior level staff, at $7.6 \%$.

Of non-senior level staff Lecturers had the highest rate of disabled staff at $8.6 \%$ and Sessional Lecturers had the lowest rate of disabled staff at $4.5 \%$, followed by Research staff at $4.6 \%$.

[^15]Table 3.3.7 - Disability profile of all staff involved in grievances or disciplinaries

|  | Disabled |  | Not disabled |  | Total |  |
| :--- | :---: | ---: | :---: | ---: | :---: | ---: |
|  | $\%$ | No. | $\%$ | No. | $\%$ | No. |
| Disciplinary | $16.7 \%$ | 1 | $83.3 \%$ | 5 | $100.0 \%$ | 6 |
| Grievance | $33.3 \%$ | 1 | $66.7 \%$ | 2 | $100.0 \%$ | 3 |

5 members of staff who were subject to disciplinaries were of unknown disability status. 1 of the remaining 6 of known disability status was disabled. One of the three grievances raised was raised by a disabled member of staff.

Table 3.3.8 - Disability profile (disabled/ not disabled) of all leavers by reason for leaving, showing data only where disability status is known

| Reason for leaving | Disabled |  | Not disabled |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ |  | No. | No. | $\%$ |  |
|  | $6.4 \%$ | 5 | $93.6 \%$ | 73 | $100.0 \%$ | No. |
| Death | $14.3 \%$ | 1 | $85.7 \%$ | 6 | $100.0 \%$ | 7 |
| Dismissed | $11.1 \%$ | 2 | $88.9 \%$ | 16 | $100.0 \%$ | 18 |
| Redundancy | $21.4 \%$ | 3 | $78.6 \%$ | 11 | $100.0 \%$ | 14 |
| Resigned | $8.4 \%$ | 28 | $91.6 \%$ | 306 | $100.0 \%$ | 334 |
| Retirement-Early | $16.7 \%$ | 1 | $83.3 \%$ | 5 | $100.0 \%$ | 6 |
| Retirement-III Health | $100.0 \%$ | 2 | $0.0 \%$ | 0 | $100.0 \%$ | 2 |
| Retirement-Normal | $7.1 \%$ | 4 | $92.9 \%$ | 52 | $100.0 \%$ | 56 |
| Total | $\mathbf{8 . 9 \%}$ | $\mathbf{4 6}$ | $\mathbf{9 1 . 1 \%}$ | $\mathbf{4 6 9}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{5 1 5}$ |

Chart 3.3.8


The proportion of disabled staff amongst those that left the University in 13/14 (where disability status was known), was $8.9 \%$, higher than that of all disabled staff employed during the year (where disability status was known) which was $7.4 \%$.

The highest rates of disability were found in those who retired due to ill-health (100.0\%), those who left due to redundancy ( $21.4 \%$ ) and those who took early retirement (16.7\%). The total group sizes also need to be taken into account when considering these figures as all groups are small with the total numbers of staff retiring due to ill health being just 2, those staff leaving due to redundancy being 14 and those taking early retirement being just 6 in total.

### 3.4. Age

Table 3.4.1 - Age profile of all staff

| $\mathbf{3 4}$ \& under |  | $\mathbf{3 5 - 4 9}$ |  | $\mathbf{5 0 - 6 4}$ |  | 65 \& over |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | \% |
| $24.9 \%$ | 1032 | $41.0 \%$ | 1699 | $31.2 \%$ | 1291 | $2.9 \%$ | 122 | $100.0 \%$ |

The largest group of staff were aged $35-49$, at $41.0 \%$, and then the $50-64$ age group, at $31.2 \%$, followed by those aged 34 and under at $24.9 \%$ and finally 65 and over at just $2.9 \%$.

Chart 3.4.1


Table 3.4.2 - Age profile of College-based staff by College and School

| College | School | 34 \& under |  | 35-49 |  | 50-64 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. | \% | No |
| College of Art \& Design and Built Environment | College of Art \& Design and Built Environment | 36.6\% | 37 | 39.6\% | 40 | 23.8\% | 24 |
|  | School of Architecture, Design and the Built Environment | 28.6\% | 79 | 40.2\% | 111 | 26.4\% | 73 |
|  | School of Art \& Design | 17.6\% | 72 | 46.3\% | 190 | 34.1\% | 140 |
| College of Art \& Design and Built Environment Total |  | 23.9\% | 188 | 43.3\% | 341 | 30.1\% | 237 |
| College of Arts and Science | College of Arts and Science | 24.2\% | 30 | 44.4\% | 55 | 29.0\% | 36 |
|  | School of Animal Rural \& Environmental Sciences | 18.5\% | 25 | 49.6\% | 67 | 28.1\% | 38 |
|  | School of Arts \& Humanities | 19.2\% | 59 | 41.2\% | 127 | 35.7\% | 110 |
|  | School of Education | 3.8\% | 7 | 28.6\% | 53 | 56.8\% | 105 |
|  | School of Science \& Technology | 28.1\% | 104 | 43.2\% | 160 | 24.9\% | 92 |
| College of Arts and Science Total |  | 20.1\% | 225 | 41.2\% | 462 | 34.0\% | 381 |
| College of Business Law \& Social Sciences | College of Business Law \& Social Sciences | 37.7\% | 55 | 42.5\% | 62 | 17.1\% | 25 |
|  | Nottingham Business School | 14.8\% | 35 | 38.1\% | 90 | 40.7\% | 96 |
|  | Nottingham Law School | 9.9\% | 13 | 51.9\% | 68 | 35.1\% | 46 |
|  | School of Social Sciences | 23.7\% | 46 | 43.3\% | 84 | 30.9\% | 60 |
| College of Business Law \& Social Sciences Total |  | 21.1\% | 149 | 43.0\% | 304 | 32.1\% | 227 |
| Grand Total |  | 21.5\% | 562 | 42.3\% | 1107 | 32.3\% | 845 |


| College | School | 65 \& over |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | No. | \% | No. |
| College of Art \& Design and Built Environment | College of Art \& Design and Built Environment | 0.0\% | 0 | 100.0\% | 101 |
|  | School of Architecture, Design and the Built Environment | 4.7\% | 13 | 100.0\% | 276 |
|  | School of Art \& Design | 2.0\% | 8 | 100.0\% | 410 |
| College of Art \& Design and Built Environment Total |  | 2.7\% | 21 | 100.0\% | 787 |
| College of Arts and Science | College of Arts and Science | 2.4\% | 3 | 100.0\% | 124 |
|  | School of Animal Rural \& Environmental Sciences | 3.7\% | 5 | 100.0\% | 135 |
|  | School of Arts \& Humanities | 3.9\% | 12 | 100.0\% | 308 |
|  | School of Education | 10.8\% | 20 | 100.0\% | 185 |
|  | School of Science \& Technology | 3.8\% | 14 | 100.0\% | 370 |
| College of Arts and Science Total |  | 4.8\% | 54 | 100.0\% | 1122 |
| College of Business Law \& Social Sciences | College of Business Law \& Social Sciences | 2.7\% | 4 | 100.0\% | 146 |
|  | Nottingham Business School | 6.4\% | 15 | 100.0\% | 236 |
|  | Nottingham Law School | 3.1\% | 4 | 100.0\% | 131 |
|  | School of Social Sciences | 2.1\% | 4 | 100.0\% | 194 |
| College of Business Law \& Social Sciences Total |  | 3.8\% | 27 | 100.0\% | 707 |
| Grand Total |  | 3.9\% | 102 | 100.0\% | 2616 |

For all Schools and College-level staff, with the exception of the School of Education and Nottingham Business School, the 35-49 age groups had the largest proportion of staff.

College-only generally had a younger profile than staff based in the Schools. The age profiles of staff in the School of Education was noticeably higher than most with $56.8 \%$ aged $50-64$ and a further $10.8 \%$ aged 65 and over.

Also of note is Nottingham Law School, with only $9.9 \%$ of staff in the 34 and under age group.
Chart 3.4.2


In Professional Services, younger staff profiles were most noticeable in the combined areas of University Sports Activities (Sports and Lifestyle) \& County Sports Partnerships (86.5\% aged 34 \& under) and Commercial Directorate and Director of Music (51.7\% aged 34 \& under and 40.3\% aged 35-49).

The areas with older age profiles were Student Employability and Enterprise (43.8\% in the over 50 age group) and the combined areas of Directorate and Business Improvement \& Organisational Development (50.0\% in the over 50 age group).

Table 3.4.3 - Age profile of Professional Services-based staff

| Professional Service Area | 34 \& under |  | 35-49 |  | 50-64 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | \% | No. | \% |
| Commercial Directorate and Director of Music ${ }^{38}$ | 51.7\% | 90 | 40.2\% | 70 | 8.0\% | 14 |
| Directorate \& Business Improvement \& Organisational Development ${ }^{39}$ | 33.3\% | 7 | 23.8\% | 5 | 42.9\% | 9 |
| Estates \& Resources | 24.6\% | 137 | 35.4\% | 197 | 37.3\% | 208 |
| Finance Governance \& Legal | 20.0\% | 16 | 48.8\% | 39 | 30.0\% | 24 |
| Human Resources | 17.9\% | 10 | 48.2\% | 27 | 33.9\% | 19 |
| Information Systems | 26.5\% | 50 | 48.7\% | 92 | 24.3\% | 46 |
| PVC Academic ${ }^{40}$ | 32.4\% | 79 | 40.2\% | 98 | 27.5\% | 67 |
| PVC Student Support | 23.7\% | 18 | 43.4\% | 33 | 31.6\% | 24 |
| Student Employability and Enterprise | 33.0\% | 31 | 29.8\% | 28 | 35.1\% | 33 |
| University Sports Activities \& County Sports Partnerships ${ }^{41}$ | 86.5\% | 32 | 8.1\% | 3 | 5.4\% | 2 |
| Professional Services Total | 30.8\% | 470 | 38.7\% | 592 | 29.2\% | 446 |


| Professional Service Area | 65 \& over |  | Total |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\%$ |  | No. | $\%$ |
| Commercial Directorate and Director of Music | $0.0 \%$ | 0 | $100.0 \%$ | 174 |
| Directorate \& Business Improvement \& Organisational | $0.0 \%$ | 0 | $100.0 \%$ | 21 |
| Development | $2.7 \%$ | 15 | $100.0 \%$ | 557 |
| Estates \& Resources | $1.3 \%$ | 1 | $100.0 \%$ | 80 |
| Finance Governance \& Legal | $0.0 \%$ | 0 | $100.0 \%$ | 56 |
| Human Resources | $0.5 \%$ | 1 | $100.0 \%$ | 189 |
| Information Systems | $0.0 \%$ | 0 | $100.0 \%$ | 244 |
| PVC Academic | $1.3 \%$ | 1 | $100.0 \%$ | 76 |
| PVC Student Support | $2.1 \%$ | 2 | $100.0 \%$ | 94 |
| Student Employability and Enterprise | $0.0 \%$ | 0 | $100.0 \%$ | 37 |
| University Sports Activities \& County Sports Partnerships | $\mathbf{1 . 3 \%}$ | $\mathbf{2 0}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{1 5 2 8}$ |
| Professional Services Total |  |  |  |  |

[^16]
## Chart 3.4.3



Table 3.4.4 - Age profile of all staff involved in grievances or disciplinaries

|  | $\mathbf{3 4}$ \& under |  | $\mathbf{3 5 - 4 9}$ |  | $\mathbf{5 0 - 6 4}$ |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\%$ | No. | $\%$ |  | No. |  | $\%$ | No. |
| $\%$ | No. |  |  |  |  |  |  |  |
| Disciplinaries | $63.6 \%$ | 7 | $27.3 \%$ | 3 | $9.1 \%$ | 1 | $100.0 \%$ | 11 |
| Grievances | $100.0 \%$ | 3 | $0.0 \%$ | 0 | $0.0 \%$ | 0 | $100.0 \%$ | 3 |

The majority of discplinaries were of staff aged 34 and under ( $63.6 \%$ ) and all grievances were brought by staff in this age group. This was higher than the proportion of all employed staff in this age group which was $24.9 \%$.

Table 3.4.5-Age profile of all leavers by reason for leaving

| Reason for leaving | 34 and under |  | 35-49 |  | 50-64 |  | 65 and over |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. |
| Contract-End of Temp Contract | 65.6\% | 82 | 24.8\% | 31 | 8.8\% | 11 | 0.8\% | 1 | 100.0\% | 125 |
| Death | 0.0\% | 0 | 40.0\% | 4 | 60.0\% | 6 | 0.0\% | 0 | 100.0\% | 10 |
| Dismissed | 23.3\% | 7 | 43.3\% | 13 | 26.7\% | 8 | 6.7\% | 2 | 100.0\% | 30 |
| Employee Did Not Start | 25.0\% | 5 | 45.0\% | 9 | 30.0\% | 6 | 0.0\% | 0 | 100.0\% | 20 |
| Redundancy | 5.9\% | 1 | 23.5\% | 4 | 47.1\% | 8 | 23.5\% | 4 | 100.0\% | 17 |
| Resigned | 37.4\% | 189 | 38.6\% | 195 | 20.2\% | 102 | 3.8\% | 19 | 100.0\% | 505 |
| Retirement-Early | 0.0\% | 0 | 0.0\% | 0 | 100.0\% | 6 | 0.0\% | 0 | 100.0\% | 6 |
| Retirement-III Health | 0.0\% | 0 | 50.0\% | 1 | 50.0\% | 1 | 0.0\% | 0 | 100.0\% | 2 |
| Retirement-Normal | 0.0\% | 0 | 0.0\% | 0 | 63.8\% | 44 | 36.2\% | 25 | 100.0\% | 69 |
| TUPE Transfer | 50.0\% | 2 | 25.0\% | 1 | 25.0\% | 1 | 0.0\% | 0 | 100.0\% | 4 |
| Total | 36.3\% | 286 | 32.7\% | 258 | 24.5\% | 193 | 6.5\% | 51 | 100.0\% | 788 |

When compared to the proportions of staff employed in each of the age groups there was a disproportionate number of leavers in the 34 and under age group at $36,3 \%$ compared to $24.9 \%$ employed. There was also a lower proportion of leavers in the 35-49 and 50-64 age group at $32.7 \%$ and $24.5 \%$ compared to $41.0 \%$ and $31.2 \%$ staff employed in the respective age groups.

## Chart 3.4.5



### 3.5. Religion and Belief

Table 3.5.1 - Religion and belief profile of all staff

| Buddhist |  | Christian |  | Hindu |  | Jewish |  | Muslim |  | Pagan |  | Sikh |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ |  |
| $0.6 \%$ | 23 | $28.6 \%$ | 1187 | $0.8 \%$ | 32 | $0.2 \%$ | 10 | $1.3 \%$ | 53 | $0.2 \%$ | 8 | $0.7 \%$ |  |


| Spiritual |  | Any other religion or belief |  | No religion or belief |  | Prefer not to say |  | Not known |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. |
| 0.2\% | 10 | 1.6\% | 67 | 36.4\% | 1508 | 6.9\% | 287 | 22.4\% | 928 | 100.0\% | 4144 |

Table 3.5.2 - Religion and belief profile of all staff, showing data only where religion and belief is known

| Buddhist |  | Christian |  | Hindu |  | Jewish |  | Muslim |  | Pagan |  | Sikh |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ |  |
| $0.8 \%$ | 23 | $40.5 \%$ | 1187 | $1.1 \%$ | 32 | $0.3 \%$ | 10 | $1.8 \%$ | 53 | $0.3 \%$ | 8 | $1.1 \%$ |  |


|  |  | Any other <br> Spiritual |  | No religion or <br> religion or belief |  | belief |  |
| :---: | :---: | :---: | :---: | :---: | :--- | :---: | :---: |

Table 3.5.3 - Religion and belief profile (Christian/ non-Christian/ none) of all staff, showing data only where religion and belief is known

| Chr |  | Non-Christian religion or belief |  | No religion |  | Total |  | Disclosure rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% | No. | \% | No. | \% | \% | No. | \% | \% |
| 39.9\% | 885 | 7.5\% | 166 | 52.6\% | 1166 | 100.0\% | 2217 | 70.7\% |

The disclosure rate for religion and belief was $70.7 \%$. Religion is the equality characteristic with the lowest disclosure rate and also the highest rate of staff opting the "prefer not to say" option at 6.9\%.

The majority of staff who disclosed their religion or belief indicated they had no religion ( $52.6 \%$ ). The second largest group are Christian (39.9\%). The remaining $7.5 \%$ of staff who have a non-Christian religion are looked at in more detail below.

## Chart 3.5.1



Chart 3.5.2


Table 3.5.4 - Religion and belief profile (non-Christian breakdown) of all staff, showing data only where religion and belief is known

| Buddhist |  | Hindu |  | Jewish |  | Muslim |  | Pagan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ | No. | $\%$ |  |
| $11.6 \%$ | 25 | $13.9 \%$ | 30 | $6.0 \%$ | 13 | $23.6 \%$ | 51 | $3.2 \%$ | 7 | $10.6 \%$ | 23 |
| $9.8 \%$ | 23 | $13.7 \%$ | 32 | $4.3 \%$ | 10 | $22.6 \%$ | 53 | $3.4 \%$ | 8 | $13.2 \%$ | 31 |


|  |  | Any other <br> Spiritual |  | religion or belief |  |
| :---: | ---: | :---: | :---: | :---: | :---: |
| $\%$ | No. | Total |  |  |  |
| $1.9 \%$ | 4 | $29.2 \%$ | No. | $\%$ | No. |
| $4.3 \%$ | 10 | $28.6 \%$ | 63 | $100.0 \%$ | 216 |

Chart 3.5.3


Chart 3.5.3 depicts the religion or belief profile of those with a non-Christian religion and identifies that the two largest groups are "Any other religion or belief" (28.6\%) and Muslim (22.6\%). These are roughly in line with the 12/13 figures.

Table 3.5.4-Religion and belief profile (Christian/ Non-Christian/ No religion) of all staff involved in grievances or disciplinaries

|  | Christian |  | No religion |  | Total |  |
| :--- | :---: | ---: | :---: | ---: | :---: | ---: |
|  | \% | No. | \% | No. | $\%$ | No. |
| Disciplinaries | $42.9 \%$ | 3 | $57.1 \%$ | 4 | $100.0 \%$ | 7 |
| Grievances | $50.0 \%$ | 1 | $50.0 \%$ | 1 | $100.0 \%$ | 2 |

The religion and belief profile (where religion/belief has been grouped due to low numbers) of those staff subject to disciplinaries or bringing grievances was roughly in line with the religion/belief profile of all employed staff.

Table 3.5.5 - Religion profile (Christian/ non-Christian/ No religion) of all leavers by reason for leaving

| Reason for leaving | Christian |  | Non-Christian |  | No religion |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | No. | \% | No. | \% | No. | \% | No. |
| Contract-End of Temp Contract | 31.1\% | 14 | 8.9\% | 4 | 60.0\% | 27 | 100.0\% | 45 |
| Death | 50.0\% | 2 | 0.0\% | 0 | 50.0\% | 2 | 100.0\% | 4 |
| Dismissed | 66.7\% | 10 | 6.7\% | 1 | 26.7\% | 4 | 100.0\% | 15 |
| Redundancy | 40.0\% | 4 | 10.0\% | 1 | 50.0\% | 5 | 100.0\% | 10 |
| Resigned | 37.3\% | 88 | 6.8\% | 16 | 55.9\% | 132 | 100.0\% | 236 |
| Retirement-Early | 20.0\% | 1 | 0.0\% | 0 | 80.0\% | 4 | 100.0\% | 5 |
| Retirement-III Health | 0.0\% | 0 | 0.0\% | 0 | 100.0\% | 1 | 100.0\% | 1 |
| Retirement-Normal | 50.0\% | 22 | 0.0\% | 0 | 50.0\% | 22 | 100.0\% | 44 |
| TUPE Transfer | 50.0\% | 1 | 0.0\% | 0 | 50.0\% | 1 | 100.0\% | 2 |
| Total | 39.2\% | 142 | 6.1\% | 22 | 54.7\% | 198 | 100.0\% | 362 |

Chart 3.5.5


The religion profile of leavers, where religions are grouped into Christian and Non-Christian due to low numbers, closely matches the religion profile of all employed staff.

Source: CHRIS, All staff employed during the period 1 August 2013 to 31 July 2014

## Definition of atypical staff

At NTU atypical means staff whose substantive contract falls under one of the following categories: casual staff/hourly paid, Progression Partnership Workers, Worker or zero hours (excluding Hourly Paid Lecturers). Although not an exhaustive list the below provides examples of some common atypical roles:

- Student Ambassador
- Assistant Invigilator
- Student Host
- Primary Literary Assistant
- Demonstrator
- Disability Support Worker
- Alumni Fund Telephone Caller
- Catering Assistant (on Worker contract)
- Instructor
- Football Referee


[^0]:    ${ }^{1}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.

[^1]:    ${ }^{2}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.
    ${ }^{3}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.

[^2]:    ${ }^{4}$ Due to low numbers of staff in Director of Music this area was combined with Commercial Directorate for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{5}$ Due to low numbers of staff in the areas of Directorate and Business Improvement \& Organisational Development these areas have been combined for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{6}$ During 2012/2013 PVC Academic included the following teams: Academic Office, Centre for Academic Development and Quality, Collaborative Partnerships Office, Libraries and Learning and Resources, NTU Graduate School, Schools Colleges and Community Outreach and Widening Participation.
    ${ }^{7}$ Due to low numbers of staff in County Sports Partnerships this area has been combined with University Sports Activities (Sports and Lifestyle) for reporting purposes only in order to protect anonymity of individuals.

[^3]:    ${ }^{8}$ Senior Executive Posts are primarily members of the University Executive Team.
    ${ }^{9}$ Holders of Senior Posts are primarily Deans and Directors of large Professional Service areas.
    ${ }^{10}$ Support Heads are primarily Heads or Directors of Professional Service areas.

[^4]:    ${ }^{11}$ SET is a classification used by HESA to indicate data from within the departments of science, engineering and technology. A full list of all departments included and excluded can be found in the ECU publication 'Equality in higher education: statistical report 2014, Part 1: staff'.

[^5]:    ${ }^{12}$ Staff falling within the 'Miscellaneous' group of staff are all on fixed term contracts and primarily employed in assistant roles, e.g. Marketing Assistant, Finance Assistant, Technical Assistant, Student Placement etc
    ${ }^{13}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.

[^6]:    ${ }^{14}$ BME consists of all non-white ethnicities.

[^7]:    ${ }^{15}$ Asian consists of Asian or Asian British: Bangladeshi, Indian, Pakistani and other Asian background
    ${ }^{16}$ Black consists of Black or black British: African, Caribbean and other black background
    ${ }^{17}$ Mixed consists of Mixed: white and black Caribbean, white and black African, white and Asian, other mixed background
    ${ }^{18}$ Other consists of Any other ethnic background and Arab

[^8]:    ${ }^{19}$ BME (black and minority ethnic) consists of all non-white ethnicities
    ${ }^{20}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.

[^9]:    ${ }^{21}$ Due to low numbers of staff in Director of Music this area has been combined with Commercial Directorate for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{22}$ Due to low numbers of staff in the areas of Directorate and Business Improvement \& Organisational Development these areas have been combined for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{23}$ During 2012/2013 PVC Academic included the following teams: Academic Registry, Centre for Academic Development and Quality, Collaborative Partnerships Office, Libraries and Learning and Resources and NTU Graduate School.
    ${ }^{24}$ Due to low numbers of staff in County Sports Partnerships this area has been combined with University Sports Activities (Sports and Lifestyle) for reporting purposes only in order to protect anonymity of individuals.

[^10]:    ${ }^{25}$ Senior Executive Posts are primarily members of the University Executive Team.
    ${ }^{26}$ Holders of Senior Posts are primarily Deans and Directors of large Professional Service areas.
    ${ }^{27}$ Support Heads are primarily Heads or Directors of Professional Service areas.

[^11]:    ${ }^{28}$ Staff falling within the 'Miscellaneous' group of staff are all on fixed term contracts and primarily employed in assistant roles, e.g. Marketing Assistant, Finance Assistant, Technical Assistant, Student Placement etc

[^12]:    ${ }^{29}$ Equality in higher education: statistical report 2014. Part 1: staff. Equality Challenge Unit.

[^13]:    ${ }^{30}$ Due to low numbers of staff in Director of Music this area has been combined with Commercial Directorate for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{31}$ Due to low numbers of staff in the areas of Directorate and Business Improvement \& Organisational Development these areas have been combined for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{32}$ During 2012/2013 PVC Academic included the following teams: Academic Registry, Centre for Academic Development and Quality, Collaborative Partnerships Office, Libraries and Learning and Resources and NTU Graduate School.
    ${ }^{33}$ Due to low numbers of staff in County Sports Partnerships this area has been combined with University Sports Activities (Sports and Lifestyle) for reporting purposes only in order to protect anonymity of individuals.

[^14]:    ${ }^{34}$ Senior Executive Posts are primarily members of the University Executive Team.
    ${ }^{35}$ Holders of Senior Posts are primarily Deans and Directors of large Professional Service areas.
    ${ }^{36}$ Support Heads are primarily Heads or Directors of Professional Service areas.

[^15]:    ${ }^{37}$ Staff falling within the 'Miscellaneous' group of staff are all on fixed term contracts and primarily employed in assistant roles, e.g. Marketing Assistant, Finance Assistant, Technical Assistant, Student Placement etc

[^16]:    ${ }^{38}$ Due to low numbers of staff in Director of Music this area has been combined with Commercial Directorate for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{39}$ Due to low numbers of staff in the areas of Directorate and Business Improvement \& Organisational Development these areas have been combined for reporting purposes only in order to protect anonymity of individuals.
    ${ }^{40}$ During 2012/2013 PVC Academic included the following teams: Academic Registry, Centre for Academic Development and Quality, Collaborative Partnerships Office, Libraries and Learning and Resources and NTU Graduate School.
    ${ }^{41}$ Due to low numbers of staff in County Sports Partnerships this area has been combined with University Sports Activities (Sports and Lifestyle) for reporting purposes only in order to protect anonymity of individuals.

