

NOTTINGHAM TRENT UNIVERSITY

MINUTES OF THE MEETING OF THE
BOARD OF GOVERNORS
HELD ON 26 NOVEMBER 2024

Present

C Wayman, Pro-Chancellor (Chair)	P Kenyon
R Bennett	G Love
S Denton	C Leviton (<i>to minute reference 24.60(a)</i>)
N Ebbs	M Marsden
Dr A Emuwa	Professor E W Peck
S Gregory	G Walker
L Holder	D Williams
E Karch	Dr D Wilson

In Attendance

Professor S Speight, Deputy Vice-Chancellor and Provost
R Jenkyn, Clerk to the Board of Governors
J Clews, Governance Services Manager (Minute Secretary)
J Lacey, Director of Finance for minute references 24.52 to 24.59(b)

Apologies for Absence

Apologies for absence were received from J Nelson and J Walker.

24.43 Welcomes

The Pro-Chancellor welcomed members to this meeting of the Board of Governors.

24.44 Declarations of Conflicts of Interest Relating to Items on the Agenda

Members present were asked to declare any potential conflicts of interest they held in the agenda items to be considered. No conflicts of interest were declared.

24.45 Minutes

(a) Minutes of the Previous Meeting

Minutes of the meeting of the Board of Governors held on 23 September 2024 (Document A) were approved as a true record.

(b) Matters Arising

There were no matters arising.

24.46 Report from the Pro-Chancellor

The Pro-Chancellor presented a report (Document B) updating the Board on matters not included elsewhere on the agenda. The following matters were highlighted during discussion:

- The Pro-Chancellor updated the Board on the discussions held at the meeting of the Independent/External Governors earlier in the day;
- An external recruitment agency, NuRole, had been appointed to lead the search process for new governors and this would commence shortly; and
- The notes from the Board Away Day held on 23 September 2024 were provided as appendix to the report.

IT WAS RESOLVED

that the report be received and noted.

24.47 Committee Terms of Reference

The Board received a report (Composite Document C) from the Clerk to the Board in relation to proposed revisions to the Terms of Reference for the Investment Committee and the Remuneration Committee. These had been reviewed and approved by the respective committees.

IT WAS RESOLVED

- (i) that the report be received and noted; and
- (ii) that the Terms of Reference for the Investment Committee and the Remuneration Committee (as set out in Composite Document C) be approved and endorsed.

24.48 Review of Compliance with the Office for Students' Conditions of Registration

The Clerk to the Board presented a report (Document D) which provided an assessment of the University's compliance with the Office for Students' (OfS) conditions of registration during the 2023/24 academic year.

The Board welcomed the analysis and the assurance it provided by evidencing the University's compliance against each of the conditions of registration. Noting that this was the first time the report had been presented to the Board, the Clerk confirmed that the exercise would now be undertaken annually.

The Vice-Chancellor advised the Board that representatives from the OfS had met recently with HE providers on an individual basis, including NTU, whose student number projections submitted in summer 2023 were significantly different to the student recruitment outturn in autumn 2024. The University had outlined the range of actions undertaken to achieve the positive improvement on forecast.

IT WAS RESOLVED

that the report be received and endorsed.

24.49 Compliance Review - Oversight of Nottingham Trent Students' Union

The Clerk to the Board presented a report (Document E) which confirmed that, during the year ended 31 July 2024, the University had complied with its responsibilities for oversight of the activities of NTSU in accordance with the provisions of the Education Act 1994 (Section 22).

IT WAS RESOLVED

that the report be received and endorsed.

24.50 Vice-Chancellor's Update

The Vice-Chancellor provided a report (Document F) updating the Board on matters of importance not covered elsewhere on the agenda. The following matters were highlighted during discussion:

[Some of the detail of this minute has been withdrawn due to its confidential nature.]

- A recent article published in The Telegraph relating to comparator data between 2016/17 and 2021/22 showed that NTU was one of only four non-Russell Group universities which outperformed those universities in the following three areas: rising faster through the league table rankings; posting higher earnings growth; and outpacing them on application rates;
- The University had received an overall Good Ofsted rating and individual Outstanding ratings for its apprenticeship and adult provision following the recent Ofsted inspection. This was a significant achievement and the Board expressed its congratulations and thanks to all colleagues involved;
- The Deputy Vice-Chancellor and Provost advised the Board that committees and related officer groups for the East Midlands Combined County Authority (EMCCA) were being established;
- Noting that the Government had confirmed its support for the £160m East Midlands Investment Zone scheme, the Board was advised that the University was working closely with partners and exploring opportunities in this regard;
- The Chief Operating Officer and Registrar advised the Board that the University had been given an 'Award in Progress' outcome for its submission for the University Mental Health Charter. Student Minds had commended the good practice being undertaken at NTU, although had recommended that the University assessed the efficacy of its counselling provision through clinical outcomes rather than academic outcomes measures. It had been agreed that both measures would be monitored over the next six months with a view to resubmission in the summer of 2025;
- The Extended University Executive Team (EUET) was exploring potential offer-making approaches for 2025 entry that might improve recruitment and conversion rates during the main UCAS cycle as set out in the appendix to the report;
- Tony Edwards, a former Deputy Chair of the Board of Governors and alumnus of NTU, would be awarded an honorary degree at a graduation ceremony in December; and
- The Chief Operating Officer and Registrar advised the Board that the Director of Business Development and Analytics would be leaving the University at the end of November. Revised arrangements in relation to the strategic planning and change portfolio would be confirmed in due course.

IT WAS RESOLVED

that the update be received and endorsed.

24.51 Nottingham Trent Students' Union

(a) Nottingham Trent Students' Union President's Update

The Board received a report (Document G) from the President of Nottingham Trent Students' Union (NTSU) in relation to NTSU activities. The report was introduced by the Deputy Pro-Chancellor and Trustee of the NTSU in the absence of the President. The following matters were highlighted during discussion:

- The NTSU had prepared a break-even budget for 2024/25 and financial performance was currently in line with forecast. The rise in employer national insurance contributions had increased costs by c.£45k for the current year, and it was noted that these would increase further for 2025/26;
- An external consultancy firm had been appointed to conduct a review of NTSU's democratic processes. The proposals identified by the consultants were being assessed and would be presented to the NTSU Board of Trustees for approval in due course. These would be discussed also with the University; and
- Governors noted the reduction in society memberships compared to the previous year. It was recognised that cost of living pressures may impact students' availability to participate in extra-curricular activities due to increased working hours in paid employment. The Board was reminded that bursaries were available to students who required additional financial support.

IT WAS RESOLVED

that the update be received and endorsed.

(b) Financial Statements 2023/24

The Board received a report (Document I) in relation to the Financial Statements of Nottingham Trent Students' Union for the year ended 31 July 2024.

The Board was advised that the Financial Statements were reviewed in detail by the Audit and Risk Management Committee at its meeting held on 5 November 2024, and that these had been approved by the NTSU Board of Trustees.

The Board commended the NTSU on the strength of its financial position.

IT WAS RESOLVED

that the financial statements of Nottingham Trent Students' Union for the year ended 31 July 2024 be accepted and noted.

24.52 Financial Statements 2023/24

The Director of Finance presented Document I, the Consolidated Financial Statements for the year ended 31 July 2024 (comprising the consolidated results of Nottingham Trent University and its wholly-owned subsidiary companies).

The Board was advised that the Financial Statements had been reviewed in detail by the Audit and Risk Management Committee at its meeting held on 5 November 2024 and had been recommended to the Board for approval. It had been agreed that a summary of progress towards achieving the targets within the *University, reimagined* strategy would be included in the Operating and Financial Review section of the Consolidated Financial Statements prior to submission to the Office for Students.

The Director of Finance reported that the University had delivered a strong financial performance and all financial key performance indicators had been achieved. After a long period of strong income growth, the 2023/24 academic year had been more challenging due to inflationary cost pressures, static home undergraduate tuition fees and a softening student demand in some areas of provision. However, a collegiate approach had been adopted by senior leaders across the University to manage and reduce costs without impacting adversely the student experience. The University was well placed to respond to any opportunities and challenges which may arise.

The Board commended the Director of Finance and his team for the University's strong financial results.

The University would provide a Letter of Representation to the External Auditors and Letters of Support for any loss-making subsidiaries.

IT WAS RESOLVED

- (i) that the report and recommendations from the Audit and Risk Management Committee regarding the Financial Statements be accepted and noted;
- (ii) that a summary of progress towards achieving the targets within the *University, reimagined* strategy be included in the Operating and Financial Review section of the Consolidated Financial Statements;
- (iii) that the Pro-Chancellor and the Vice-Chancellor be authorised to sign the documentation, including approval of the above revision, as required for submission to the Office for Students;
- (iv) that a Letter of Representation be issued to the External Auditors; and
- (v) that Letters of Support be issued for any loss-making subsidiaries.

24.53 Student Number Update

The Board received a report (Document J) from the Chief Operating Officer and Registrar in relation to the latest student numbers position for the 2024/25 academic year.

[The detail of this minute has been withdrawn due to its confidential nature.]

IT WAS RESOLVED

that the report be received and endorsed.

24.54 Undergraduate Home Tuition Fee Increase

The Board received a report (Document K) from the Vice-Chancellor seeking approval to apply an increase to the Home Undergraduate tuition fee for 2025/26 entry. The following matters were highlighted during discussion:

- The Government had announced on 4 November 2024 that it would be increasing the maximum tuition fee that universities could charge new and continuing students in line with inflation (3.1%). There would be a corresponding increase in the maintenance loans available to students;
- It was confirmed that the terms and conditions of the Student Contract in place at NTU included provision to increase tuition fees to reflect increases in inflation based on the Retail Price Index and in accordance with any maximum limit specified by the Government for both new and continuing students;
- The University Executive Team had considered the matter carefully and had agreed that it was sensible to apply the increase in tuition fees to ensure that the high quality of provision and support at NTU could be maintained; and
- After careful consideration, the Board of Governors considered that the increase would ensure that the high quality of provision and support at NTU could be maintained. It therefore confirmed its approval for the inflationary increase in tuition fees to be applied for both new and continuing students to the maximum cap of £9,535 with effect from the 2025/26 academic year.

IT WAS RESOLVED

- (i) that the report be received and endorsed; and
- (ii) that the increase in tuition fees be applied for both new and continuing students in line with inflation and to the maximum cap of £9,535 with effect from the 2025/26 academic year.

24.55 Implications for Higher Education from the Government Budget and Policy Announcements

The Board received a report (Document L) from the Vice-Chancellor in relation to the implications for higher education from the Government's recent budget and policy announcements. The following matters were highlighted during discussion:

- To accompany the Government's announcement on 4 November 2024 in relation to the increase to the maximum cap for Home Undergraduate tuition fees, the Secretary of State had outlined five priority areas for reform of the higher education system. It was anticipated that any future tuition fee rises may depend on the sector's progress with the five themes. These included improving access and outcomes for students from disadvantaged backgrounds, raising standards, and driving efficiencies across the sector. It was important also for the sector to engage positively with the recommendations from the recent OfS review, particularly in relation to governance and leadership. UUK was establishing a cross-sector Transformation and Efficiency Taskforce;
- The Government's commitment to implementing the Lifelong Learning Entitlement was welcomed. It was anticipated that this would be available from September 2026 for courses commencing on or after 1 January 2027; and

- Governors noted that tuition fees for classroom based Integrated Foundation Years provision had been reduced to a lower fee limit of £5,760. These were now aligned with wider Access to HE provision.

IT WAS RESOLVED

that the report be received and endorsed.

24.56 Five-Year Financial Forecast

The Board received a report (Document M) from the Director of Finance in relation to the University's five-year financial forecast to 2028/29 and which sought approval for submission to the Office for Students. The following matters were highlighted during discussion:

- The Board was advised that the five-year forecast had been reviewed in detail by the Strategy, Policy, Finance and Resources Committee at its meeting held on 5 November 2024. The stress-testing elements has also been reviewed by the Audit and Risk Management Committee at its meeting held on the same date. Both committees had endorsed the five-year financial forecast for presentation to the Board. It was noted that the key assumptions used to develop the forecast had since been updated to reflect the outcomes of the Government budget on 30 October 2024 and the subsequent funding announcements discussed earlier in the meeting;
- In relation to the current financial year, due to strong student recruitment performance and the efficiencies implemented to reduce costs, the current forecast indicated that EBITDA was in line with budget. The contingency sum within the budget remained in place to mitigate any risks which may arise;
- The net impact of the Government budget and funding announcements on the University's income for 2025/26 was positive, although it was recognised that the increase was unlikely to cover inflationary cost rises;
- For planning purposes, the University had assumed no further increases in the Home Undergraduate tuition fee beyond 2025/26 and modest growth in both Home Undergraduate and International enrolments;
- The next five-year forecast would be prepared for review and approval by the Board of Governors in July. This would seek to incorporate the outcomes of the Government's Comprehensive Spending Review in early summer and updated assumptions in relation to student enrolments; and
- The Board of Governors approved the five-year financial forecast for submission to the Office for Students. It was agreed that the meeting of the Board scheduled provisionally for 19 December in the event that a further review of the five-year forecast was required prior to submission was not needed and would be cancelled.

IT WAS RESOLVED

- (i) that the report be received and endorsed; and
- (ii) that the five-year financial forecast to 2028/29 be approved for submission to the Office for Students.

24.57 University, reimagined(a) Creating Opportunity Deep Dive

The Board received a report (Document N) from the Pro Vice-Chancellor (Education), presented by the Vice-Chancellor, in relation to an update on progress with strategic initiatives for the Creating Opportunity theme of the Strategic Plan (also issued to the Board of Governors for detailed discussion at its evening session on 25 November 2024).

Governors reflected on the discussions held during the evening session and commended in particular the initiatives which sought to address the attainment gap between black and white students and also to increase the number of NTU graduates in highly skilled employment.

IT WAS RESOLVED

that the report be received and endorsed.

(b) University, reimagined Progress Review 2023/24

The Board received a report (Document O) from the Vice-Chancellor providing a progress review of the delivery of the NTU strategy: *University, reimagined*. The report included the consolidated view of the University's performance against the strategic KPIs as measured throughout the 2023/24 academic year. The following matters were highlighted during discussion:

- The University was currently below target for five measures and had met or exceeded targets in six measures;
- Graduate employability was a key focus for the University. Amongst the range of opportunities offered for students to gain industry-based experience, it was noted that all undergraduate courses include a minimum eight-week assessed work-like experience. Sandwich courses were also available across a range of provision;
- The University was currently exploring opportunities to offer vocational courses which may be attractive to those wishing to utilise their Lifelong Learning Entitlement when this was launched; and
- The University Executive Team continued to monitor student engagement closely and had been pleased to note the improvements year on year. It was noted that Nottingham Business School had undertaken a successful pilot initiative which aimed to increase engagement with collaborative activity on campus.

IT WAS RESOLVED

that the report be received and endorsed.

24.58 Academic Governance(a) Academic Board

The Board received the unconfirmed minutes from the meeting of the Academic Board held on 6 November 2024 (Document P).

Academic Board had discussed in detail a range of matters relating to students, teaching, and research. Academic Board had considered and approved the model for the articulation and evaluation of educational gain at NTU. It had also considered in detail the outcome of the Knowledge Exchange Framework (KEF) 2024 .

IT WAS RESOLVED

that the report be received and endorsed.

(b) Annual Report from Academic Board 2023/24

The Board received the Academic Board Annual Report for 2023/24 (Document Q) which provided an overview of the work of the Academic Board during the academic year.

Governors were advised that the report formed part of the assurance provided to the Board of Governors in relation to its responsibilities in respect of oversight of academic governance. The report had been presented also to the Academic Assurance and Regulation Committee.

IT WAS RESOLVED

that the report be received and endorsed.

(c) Annual Report from the Academic Assurance and Regulation Committee 2023/24

The Board received the Academic Assurance and Regulation Committee Annual Report for 2023/24 (Document R) which provided an overview of the work of the Committee during the preceding academic year. The report formed part of the assurance provided to the Board of Governors in relation to its responsibilities in respect of oversight of academic governance, in particular compliance with the Office for Students' Conditions of Registration relating to Quality and Standards (Conditions B1-B5).

IT WAS RESOLVED

that the report be received and endorsed.

24.59 Annual Accountability Returns

(a) Report from the External Auditors

The Board received and considered the report issued by the External Auditors in relation to the audit of the University's consolidated financial statements for the year ended 31 July 2024 (Document S). This had been reviewed in detail by the Audit and Risk Management Committee to ensure that adequate controls were in place.

The Director of Finance confirmed that all audit work had been completed, noting that the External Auditors had agreed also the accounting treatment for the classification of loan notes relating to a private placement taken out in 2018.

A clean audit opinion had been issued for the year ended 31 July 2024. The Board commended the Director of Finance and his team for this outcome.

IT WAS RESOLVED

that the report from the External Auditors be accepted and endorsed for submission to the Office for Students.

(b) Annual Reports from the Audit and Risk Management Committee

(i) Internal Audit Service Annual Report 2023/24

The Board received the Internal Audit Service Annual Report for 2023/24 (Document T1). The report confirmed that the arrangements for risk management, control, governance and value for money were adequate and effective.

The Audit and Risk Management Committee had welcomed the fully outsourced arrangement for the provision of internal audit services by Uniac.

IT WAS RESOLVED

that the Internal Audit Service Annual Report for 2023/24 be accepted and noted.

(ii) Audit and Risk Management Committee Annual Report 2023/24

The Board received the Audit and Risk Management Committee Annual Report for 2023/24 (Document T2). This provided an overview of the work of the Committee during the preceding academic year, together with Committee's opinions on the adequacy and effectiveness of the University's arrangements for risk management, control, governance, value for money and the management and quality assurance of data.

IT WAS RESOLVED

that the report be received and endorsed.

(iii) Prevent Duty Annual Report 2023/24

The Board received a report (Document T3) from the Chief Operating Officer and Registrar in relation to the University's obligations in respect of the Prevent Duty.

The Board of Governors was required to confirm a declaration that the University had demonstrated 'due regard' to the Prevent Duty. This, together with an Accountability and Data Return, was due to be submitted to the Office for Students by 2 December 2024.

The report had been considered by the Prevent Steering Group and also by the Audit and Risk Management Committee which had oversight of Prevent matters on behalf of the Board.

IT WAS RESOLVED

(i) that the report be received and endorsed; and

- (ii) that the Prevent Annual Accountability Declaration be approved for signature by the Pro-Chancellor and, together with the Accountability and Data Return, be submitted to the Office for Students.

(iv) Safeguarding Annual Report 2023/24

The Chief Operating Officer and Registrar presented the Safeguarding Annual Report for 2023/24 (Document T4) for review by the Board. It was noted that this was the first time the report had been prepared following the establishment of the University's Safeguarding Steering Group in September 2023.

The report had been considered by the Safeguarding Steering Group and also by the Audit and Risk Management Committee which had oversight of safeguarding matters on behalf of the Board.

IT WAS RESOLVED

that the report be received and endorsed.

(v) Data Quality Annual Report 2023/24

The Board received a report (Document T5) from the Chief Operating Officer and Registrar in relation to the data quality and data assurance processes in place for the University's data, including external data returns in the year to 31 July 2024.

The Audit and Risk Management Committee had confirmed its assessment of the University's effectiveness in respect of data quality assurance in its annual report.

IT WAS RESOLVED

that the report be received and endorsed.

(c) Modern Slavery Statement

The Board received a report (Document U) from the Clerk to the Board in relation to the duty to report the steps taken to ensure that the University's operations and supply chains were free of both human trafficking and slavery in accordance with the requirements of the Modern Slavery Act 2015.

Governors noted that there was a significant proportion of the University's contracted suppliers yet to sign up to the Netpositive Supplier Engagement Tool. Given that sustainability was a key focus for the University, it was agreed that an update on this matter would be provided at the next meeting of the Board.

IT WAS RESOLVED

- (i) that the Modern Slavery Statement, as set out in Document U, be approved for signature by the Pro-Chancellor and published thereafter on the University's website; and

- (ii) that an update on supplier participation with the Netpositive Supplier Engagement Tool be provided at the next meeting of the Board.

24.60 Health, Safety and Wellbeing

(a) Health and Safety Annual Report 2023/24

The Chief Operating Officer and Registrar presented the Health and Safety Annual Report for 2023/24 (Document V1) for consideration by the Board.

The report outlined the University's approach to managing health and safety in order to provide assurance to the Board that effective and robust arrangements were in place. The report had been reviewed and endorsed by the Audit and Risk Management Committee at its meeting held on 5 November 2024.

IT WAS RESOLVED

that the Health and Safety Annual Report 2023/24 be received and endorsed.

(b) Colleague Wellbeing Annual Report 2023/24

The Chief Operating Officer and Registrar presented the Colleague Wellbeing Annual Report for 2023/24 (Document V1) for consideration by the Board. It was noted that this was the first time the report had been prepared following agreement by the Board in November 2023 that a separate wellbeing report would be prepared annually.

The report provided assurance that appropriate and effective arrangements were in place to ensure that the University satisfied its statutory duties in relation to colleague wellbeing. The report had been reviewed and endorsed by the Employment Policy Committee at its meeting held on 17 October 2024.

IT WAS RESOLVED

that the Colleague Wellbeing Annual Report 2023/24 be received and endorsed.

24.61 Equality, Diversity and Inclusion Annual Report 2023/24

The Board received a report (Document W) from the Deputy Vice-Chancellor and Provost which provided an overview of the University's equality objectives and the assurance and governance arrangements in place in relation to EDI, together with developments and activities undertaken during the 2023/24 academic year. The report had been reviewed by Academic Board at its meeting held on 6 November 2024 and was presented to the Board with its endorsement. The following matters were highlighted during discussion:

- The pre-publication version of the EDI Annual Report presented to the Board would be finalised prior to publication on the University's website;
- The EDI profile data for 2023/24 indicated increases in the ethnic diversity of both the student and colleague populations. There had also been an increase in the number of students and colleagues declaring a disability. Academic Board

had suggested that it would be helpful to consider how to present intersectionality in relation to colleague data profiles;

- There were a range of initiatives and activities in place which aimed to support minority ethnic colleagues to progress within the University, particularly into leadership roles. These included the University Shadow Executive Team, which provided opportunities for colleagues with protected characteristics to support and engage in strategic matters, with a particular focus on EDI aspects; and
- Governors queried whether it may be appropriate to include details of the support provided by the University to students and colleagues impacted by international issues or conflicts. The Board was advised that it may not be appropriate to focus on specific issues within the annual report, but it was confirmed that such matters were monitored proactively.

IT WAS RESOLVED

that the Equality, Diversity and Inclusion Annual Report 2023/24 be received and endorsed for publication on the University's website in accordance with statutory reporting requirements.

24.62 Annual Report from the Remuneration Committee

The Board received the Annual Report of the Remuneration Committee for 2024 (Document X). This outlined the composition and duties of the Committee, together with details in relation to the remuneration matters considered by the Committee at its meeting held on 12 November 2024.

IT WAS RESOLVED

that the Annual Report from the Remuneration Committee be approved and endorsed for publication on the University's website.

24.63 Business from Standing Committees

(a) Employment Policy Committee

The Board noted the unconfirmed minutes of the meeting of the Employment Policy Committee held on 17 October 2024 (Document Y1).

The Chair of the Committee noted the positive work undertaken to develop NTU's distinctive reward and recognition package. The Committee had commended the positive progress made in relation to gender, ethnicity and disability pay gaps.

(b) Investment Committee

The Board noted the unconfirmed minutes of the meeting of the Investment Committee held on 24 October 2024 (Document Y2).

The Chair of the Committee noted the positive return on the University's original investment.

(c) Audit and Risk Management Committee

The Board noted the unconfirmed minutes of the meeting of the Audit and Risk Management Committee held on 5 November 2024 (Document Y3).

The Deputy Chair of the Committee highlighted that Governors may find the sector update within the Report from the External Auditors (Document S) informative. The Committee had discussed the inclusion of high-level risks within the financial statements, and it had been agreed that the merits of this would be considered in the preparation of the financial statements for 2024/25.

The Board also received and noted the minutes of the meeting of the Audit and Risk Management Committee held on 17 September 2024 (Document Y4), on which a verbal report had been given at the previous meeting of the Board.

(d) Strategy, Policy, Finance and Resources Committee

The Board noted the unconfirmed minutes of the meeting of the Strategy, Policy, Finance and Resources Committee held on 5 November 2024 (Document Y5).

The Chair of the Committee noted that an annual report had been received in relation to the University's research income for 2023/24. The Committee had discussed in detail an update on progress on the University's Net Zero Carbon strategic KPI. Whilst recognising the good progress made to date, members had encouraged the University to consider bold initiatives and to explore potential external funding opportunities in order to reduce carbon emissions.

(e) Academic Assurance and Regulation Committee

The Board noted the unconfirmed minutes of the meeting of the Academic Assurance and Regulation Committee held on 14 November 2024 (Document Y6).

The Chair of the Committee noted that a range of matters had been discussed in relation to learning, teaching, and research, including the development and evaluation of the model for educational gain which would form part of future TEF requirements. The Committee had received also an updating report in relation to the ongoing work to address the degree outcomes gap between black and white students. The Committee had commended the outcome of the recent Ofsted inspection of apprenticeships and Further Education provision and also the positive outcome of the Periodic Review of the School of Science and Technology.

24.64 Application of the Corporation Seal

The Board received and noted a report (Document Z) summarising the documentation to which the University's Corporation Seal had been applied since the previous meeting of the Board.

24.65 Date of Next Meeting

It was noted that the next meeting of the Board of Governors had been set for Tuesday 25 March 2025.